



CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



ENGAGEMENT



K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



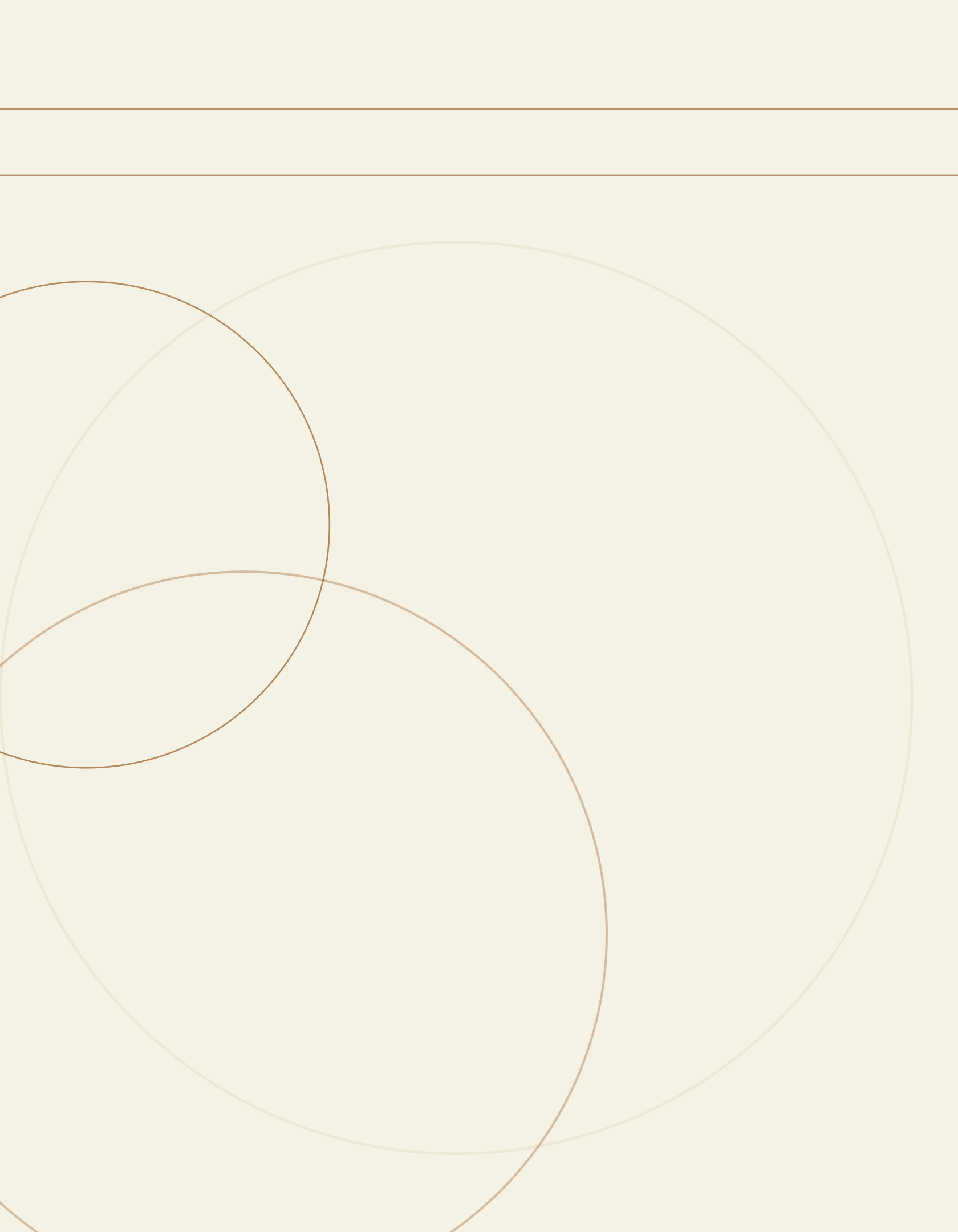
AWARENESS



WATER RESOURCES



FEDERAL COMPETITIVENESS GRANT FUNDING





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“Today Nevada is emerging toward a new path of prosperity and the Council is ever pleased to be able to play a small role in this exciting evolution.”

**Michael Saltman
CBN, Chairman**




Disruption can be, well, a very disruptive experience. People argue everyday over the benefits of disruption as a positive or negative to lives and livelihoods. We once said within the Council ourselves that change is really hard even when you know you need it. Just imagine how it feels when it's delivered unannounced. Despite its origins, when disruption arrives in acute fashion as it did with the economic downturn placing Nevada as one of the worst suffering states in the U.S., we were given many choices of how to respond. Did we hold fast with an unwillingness to change long seated ways of behavior or relent to this disruptive demand, seeking a willingness to explore new platforms in the areas of Nevada business, policy and infrastructure?

Suffice it to say, we rallied.

If you are like most Nevadans, 2013 sped through our lives, communities and organizations as fast as any year in recent memory. We found ourselves again working with greater intensity, thinking more creatively and doing it with people and ideas never before contemplated to redefine the quality of our personal lives and to reshape quality of life for all Nevadans.

The Council is pleased to offer its 2013 annual report. It reflects our work with a broader community who believe that in a recent time when things may have looked and felt like they were at their worst, it was during that time when we needed to be poised to perform at our best.

A partnership with Chancellor Dan Klaich and others successfully established stronger funding equity of our Nevada System of Higher Education (NSHE) during the 2013 legislative session. This move provides greater access, stability and incentive to our school leaders and students in those institutions.



Justice James Hardesty, a critical leader in Nevada's judicial system partnered with the Council and others to pass SJR 12, enabling the establishment of an Appellate Court for Nevada to appear on the 2014 ballot for voter approval. Passage of this effort will serve to bring further transparency, clarity and efficiency to the state's judicial system.

Roads. Safe and efficient transportation systems are self-evident to a community until funds cease to exist to build and repair them. A broad-based community partnership with the RTC and multiple private partners that began with a 2013 legislative bill, signed by the governor and ultimately passed by the Clark County Commission enabled \$850 million in bonding funds for critical southern Nevada infrastructure. Private and public sector representatives from all levels in Nevada came together to move this solution. The process worked.

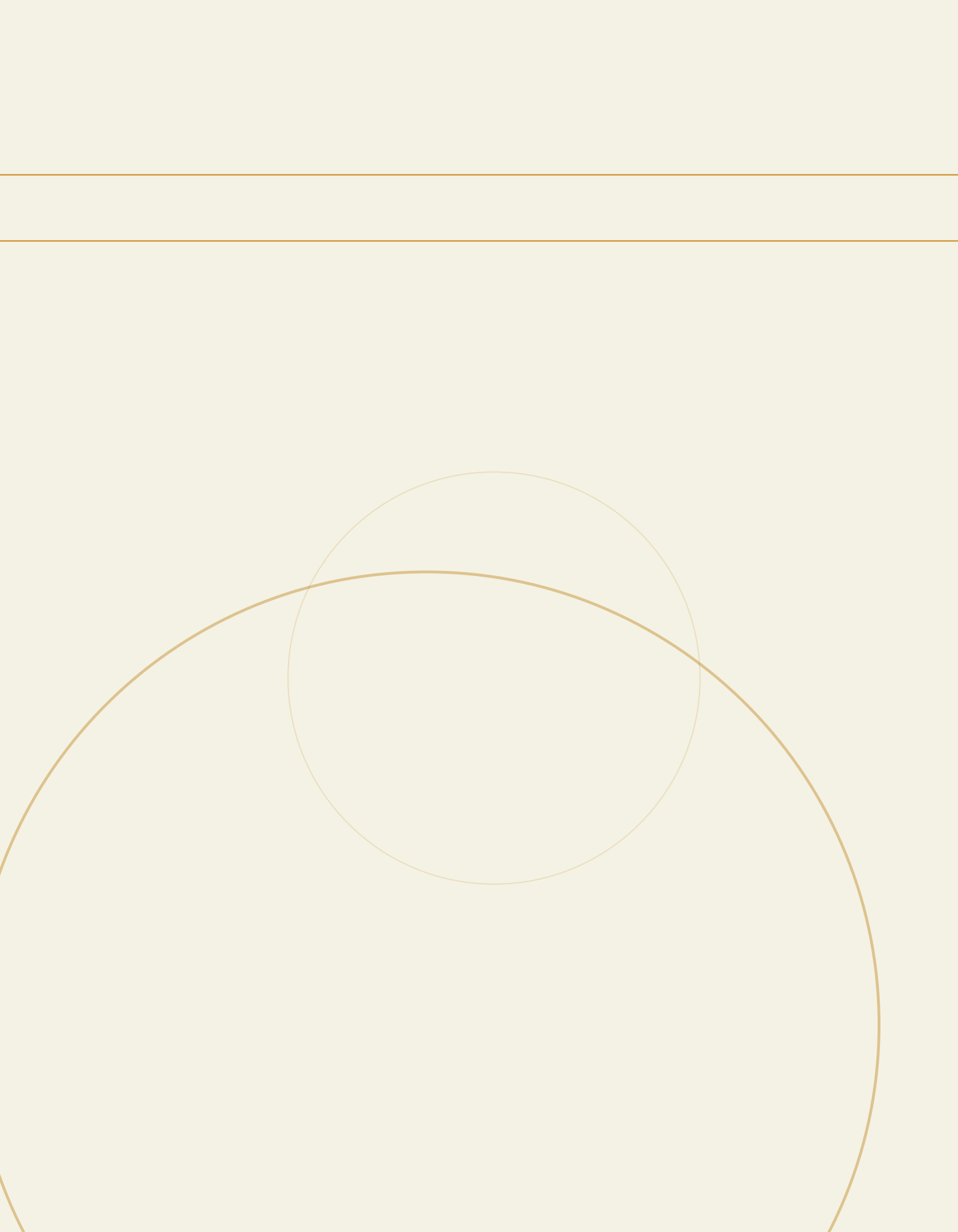
We in the Council consistently check our mission and work agenda by asking ourselves "What makes

a state great?" We know what a great community feels, looks and acts like. The last many years taught us that we can achieve progress in any environment, and that in those most disruptive of all scenarios Nevadans choose to lean in and on each other to bake new ideas and create solutions to sustain the state.

It has been a privilege to be Chairman of the Council the last two years. While I hand over the gavel to Duncan Lee with great confidence in his leadership skills, we continue to present a focused and narrow agenda for impact under the guidance of our intrepid executive director Maureen Schafer.

Today Nevada is emerging toward a new path of prosperity and the Council is ever pleased to be able to play a small role in this exciting evolution.

Michael Saltman





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FEDERAL COMPETITIVENESS GRANT FUNDING

LEGACY DIRECTORS

MR. TERRY WRIGHT

MR. LARRY RUVO

MR. DON SNYDER

MS. LINDY SCHUMACHER

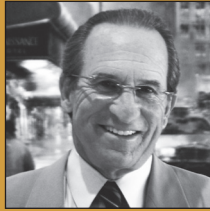
MS. HEATHER MURREN

MR. PHIL SATRE





OFFICERS



MICHAEL SALTMAN
CHAIRMAN

VISTA GROUP
PRESIDENT & CEO



JOHN R. BAILEY
VICE CHAIRMAN

BAILEY KENNEDY LAW FIRM
FOUNDER & MANAGING PARTNER



PETER THOMAS
TREASURER

THOMAS & MACK COMPANY
MANAGING PARTNER



DUNCAN LEE
SECRETARY

RDL INVESTMENTS INC.
PRESIDENT



MAUREEN SCHAFER
EXECUTIVE DIRECTOR

CHIEF CORPORATE
DEVELOPMENT OFFICER
LIFENEXUS, INC.



MEMBERS



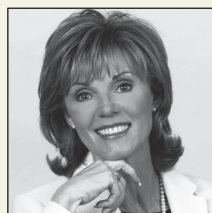
H. GARY ACKERMAN
GAUDIN AUTOMOTIVE GROUP



JAMES A. BARRETT, JR.
THE JABARRETT
FINANCIAL ADVISORS
PRESIDENT



MARYKAYE CASHMAN
CASHMAN EQUIPMENT
CEO AND CHAIRPERSON



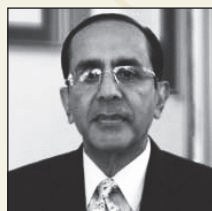
CAROL CLINE-ONG
MDL GROUP
PRESIDENT



RANDY GARCIA
INVESTMENT COUNSEL COMPANY
CEO



THOMAS KAPLAN
THE WOLFGANG PUCK
FINE DINING GROUP
SENIOR MANAGING PARTNER



DR. IKRAM KHAN
QUALITY CARE CONSULTANTS
PRESIDENT



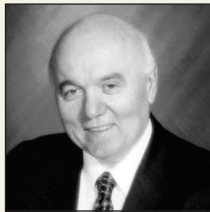
ROBERT LEWIS
LEWIS OPERATING CORPORATION
PRESIDENT



JENNA MORTON
THE MORTON GROUP
PRINCIPAL



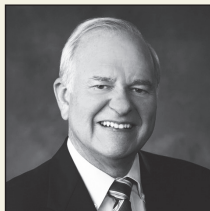
CURTIS MYLES
LAS VEGAS MONORAIL
PRESIDENT & CEO



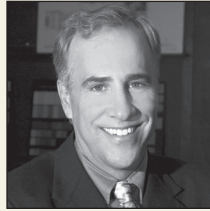
JAMES E. NAVE, DVM
TROPICANA ANIMAL HOSPITAL



PHILLIP C. PECKMAN
PECKMAN COMPANY
CEO



BILL MARTIN
SERVICE 1ST BANK OF NEVADA
VICE CHAIRMAN & CEO



JOHN RITTER
FOCUS PROPERTY GROUP
CEO



JEFFREY W. SHAW
SOUTHWEST GAS CORPORATION
CEO



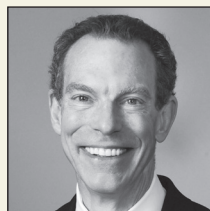
GEORGE SMITH
BANK OF AMERICA
BUSINESS BANKING EXECUTIVE



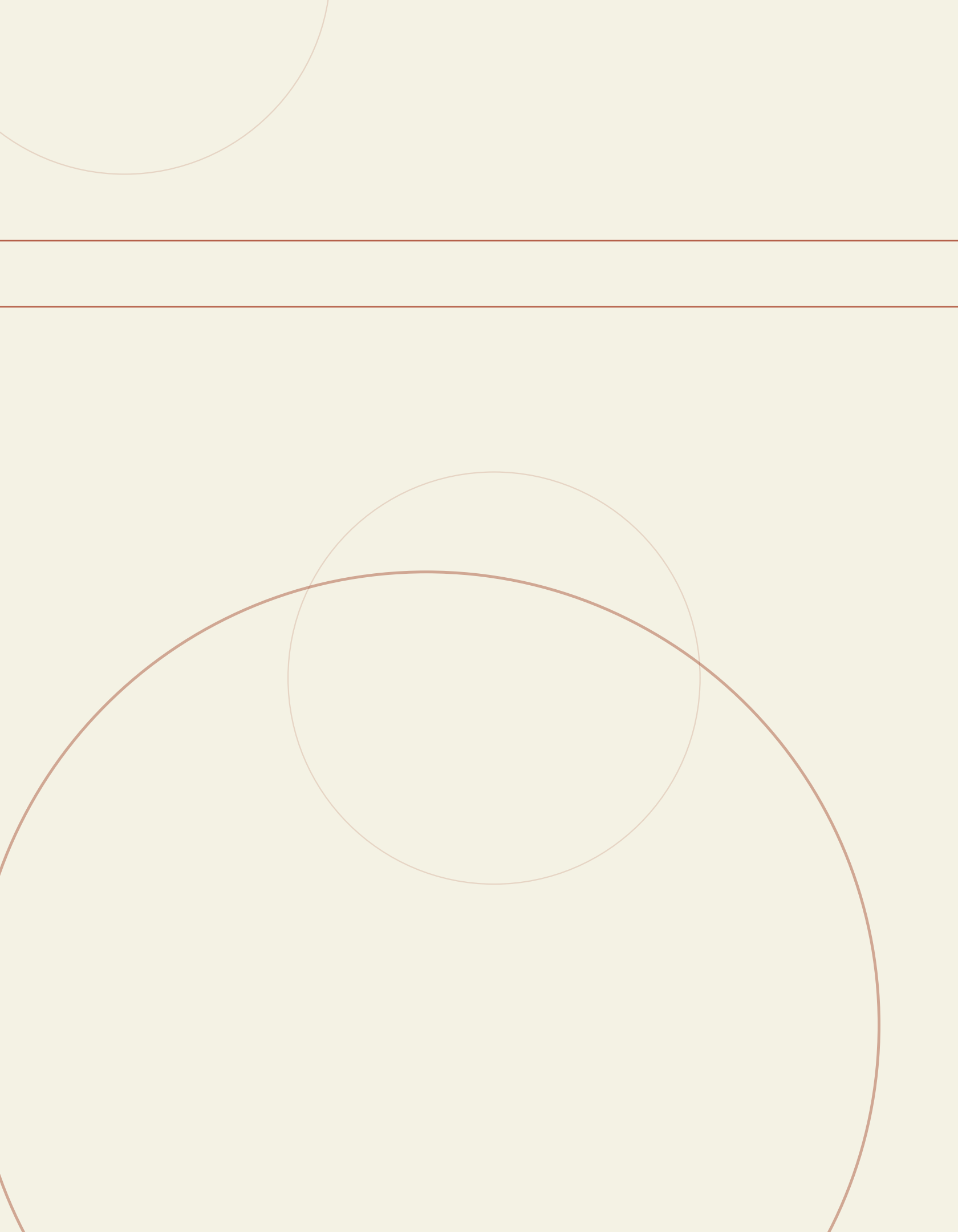
KEITH SMITH
CHAIRMAN
BOYD GAMING CORPORATION
PRESIDENT & CEO



TODD SKLAMBERG
CEO, SUNRISE HOSPITAL
AND MEDICAL CENTER AND
SUNRISE CHILDREN'S HOSPITAL



MICHAEL YACKIRA
NV ENERGY
PRESIDENT & CEO





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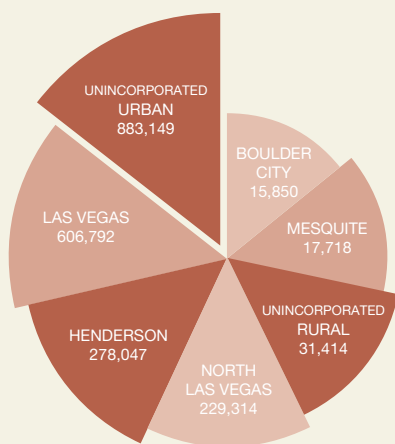


FEDERAL COMPETITIVENESS GRANT FUNDING



“Every person is defined by the communities she belongs to.”
Orson Scott Card

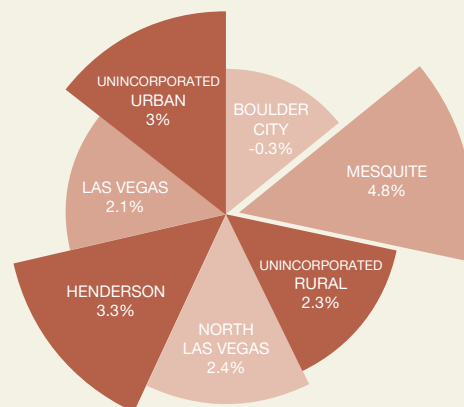




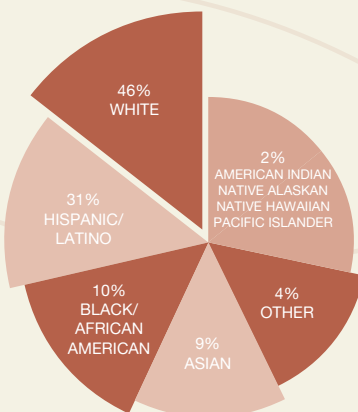
POPULATION, 2013



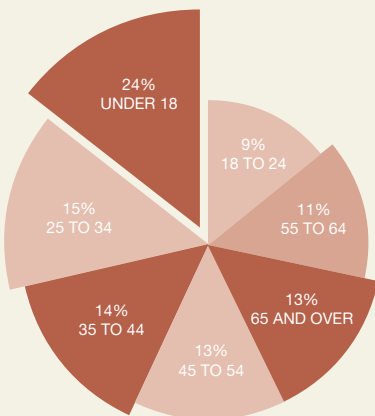
POPULATION TREND



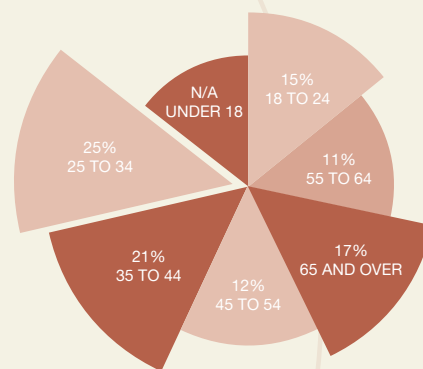
POPULATION GROWTH, 2012 TO 2013



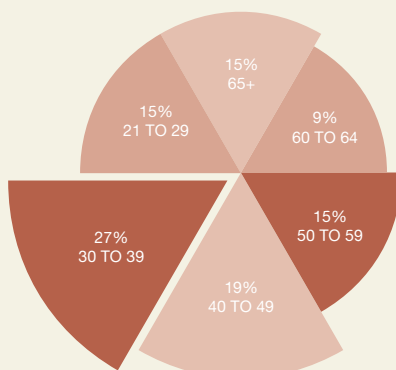
RACE, RESIDENT



AGE, RESIDENTS



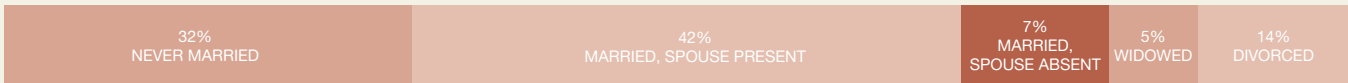
AGE, NEWCOMERS



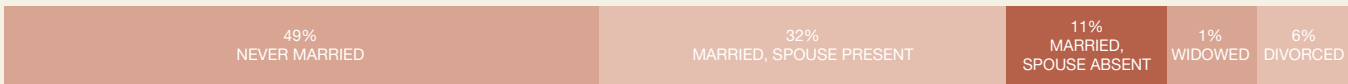
AGE, TOURISTS



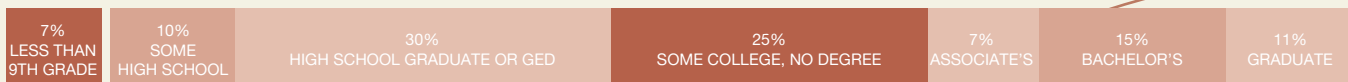
MARITAL STATUS, RESIDENT



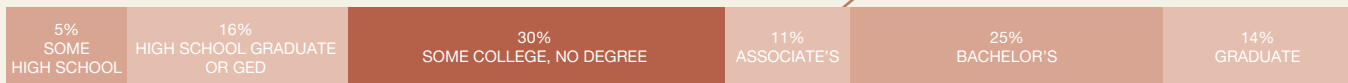
MARITAL STATUS, NEWCOMER



EDUCATION, RESIDENT



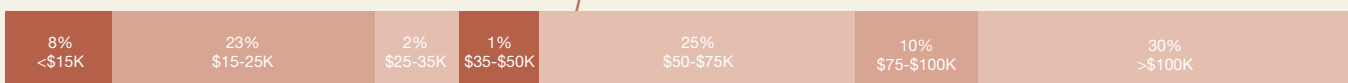
EDUCATION, NEWCOMER



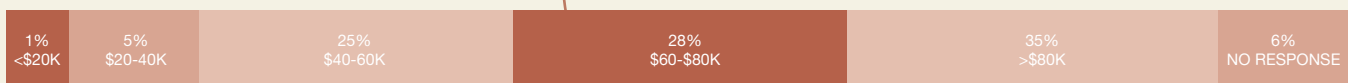
HOUSEHOLD INCOME, RESIDENT



HOUSEHOLD INCOME, NEWCOMER

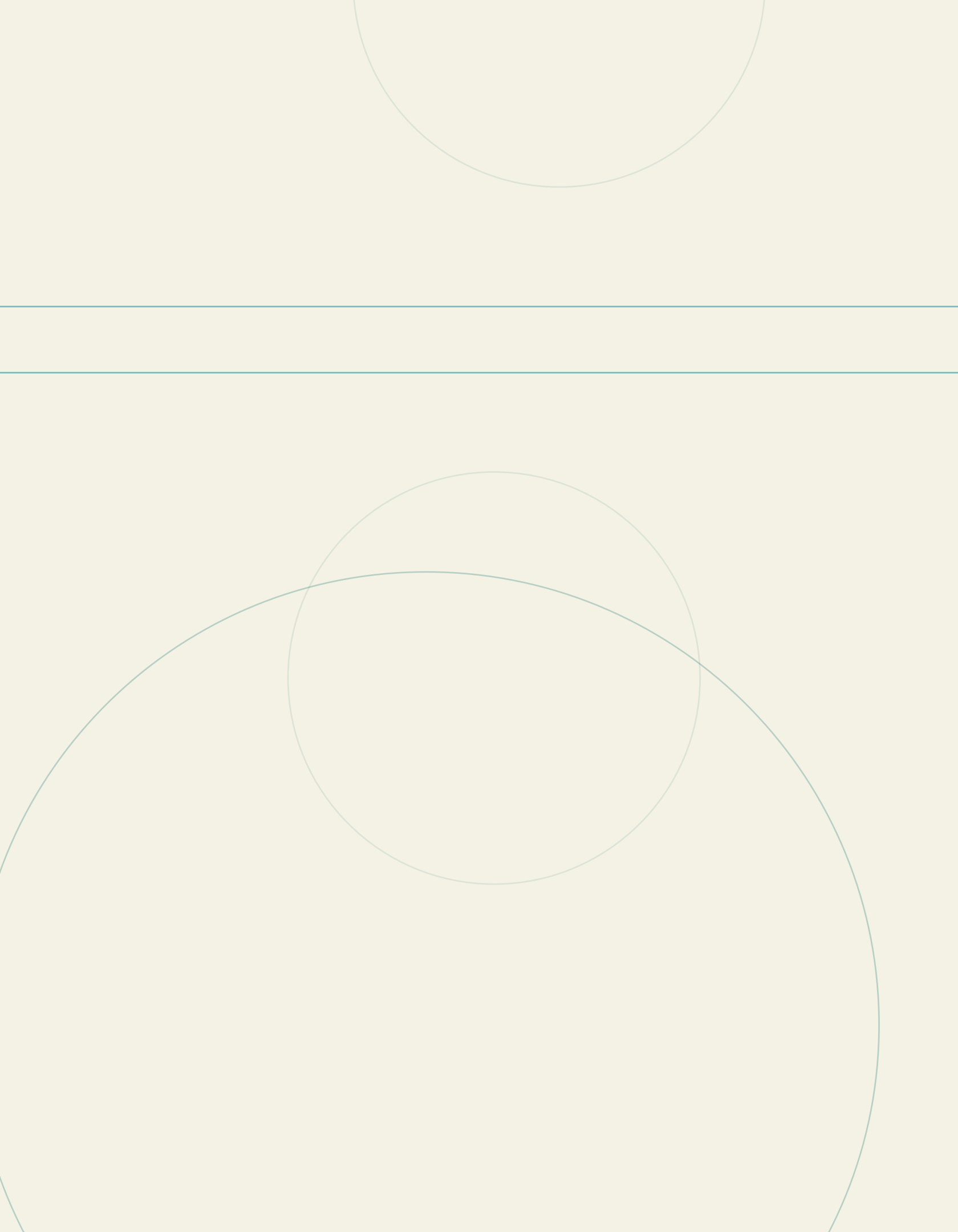


HOUSEHOLD INCOME, TOURISTS



EDUCATION, TOURISTS







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ENGAGEMENT



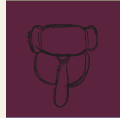
K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS




AWARENESS



WATER RESOURCES



FEDERAL COMPETITIVENESS GRANT FUNDING



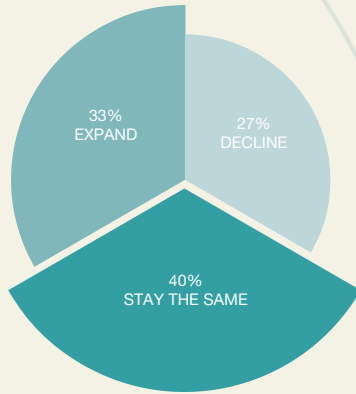
“We must delight in each other,
make others conditions our
own, rejoice together, mourn
together, labor and suffer
together, always having before
our eyes our commission and
community in the work, our
community as members of the
same body.”

John Winthrop

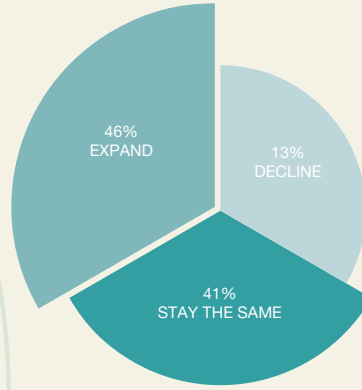




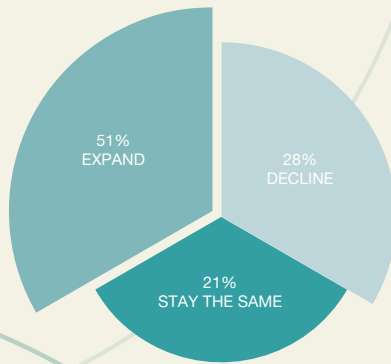
IN THE NEXT 12 MONTHS,
THE NATIONAL ECONOMY WILL:



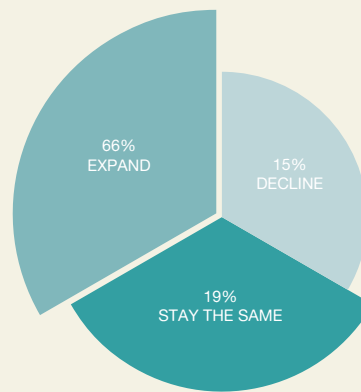
IN THE NEXT 12 MONTHS,
THE SOUTHERN NEVADA ECONOMY WILL:



IN THE NEXT 5 YEARS,
THE NATIONAL ECONOMY WILL:



IN THE NEXT 5 YEARS,
THE SOUTHERN NEVADA ECONOMY WILL:



HOW CONCERNED ARE YOU WITH CRIME, GANGS AND DRUGS?



HOW DO YOU RATE THE QUALITY OF LIFE IN SOUTHERN NEVADA?

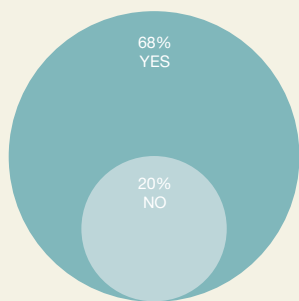


WHAT IS YOUR ASSESSMENT OF THE QUALITY OF YOUR NEIGHBORHOOD?

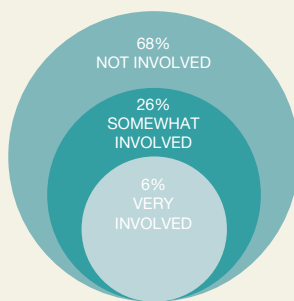


WHERE DO YOU SEE YOUR NEIGHBORHOOD IN THE NEXT FEW YEARS?

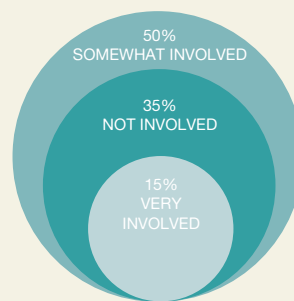




IF CHILDREN ARE PRESENT,
DO YOU HAVE ANY PAID CHILD CARE
ARRANGEMENTS IN YOUR HOUSEHOLD?



ART AND CULTURAL GROUPS



CHARITY GROUPS



TOP U.S. AIRPORTS SCHEDULED PASSENGER ENPLANEMENTS ON U.S. AIRLINES

1	ATLANTA	40.9 MILLION	▼
2	CHICAGO O'HARE	27.4 MILLION	▼
3	DALLAS/FORT WORTH	26.2 MILLION	▲
4	LOS ANGELES	23.6 MILLION	▲
5	DENVER	23.0 MILLION	▼
6	CHARLOTTE	19.4 MILLION	▲
7	PHOENIX	17.5 MILLION	▼
8	SAN FRANCISCO	17.2 MILLION	▲
9	LAS VEGAS	17.0 MILLION	▼
10	HOUSTON BUSH	16.3 MILLION	▼

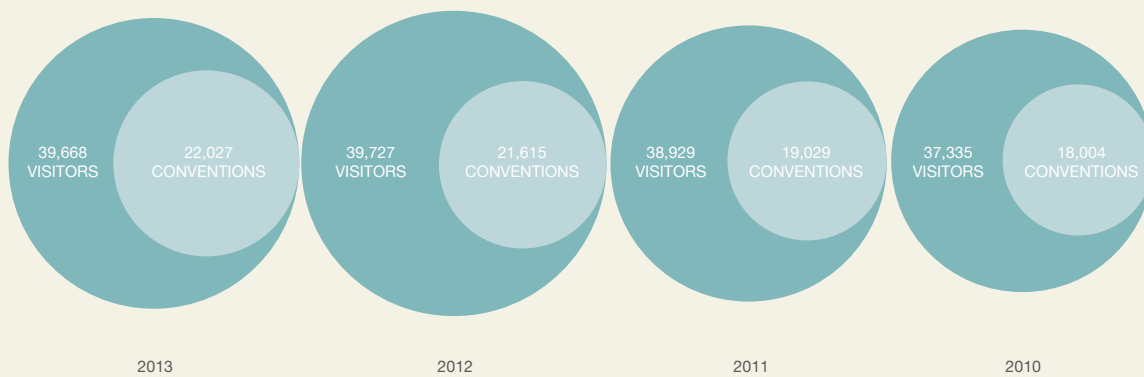
2013	▲	\$9,673
2012	▲	\$9,400
2011	▲	\$9,223
2010	▲	\$8,909
2009	▼	\$8,838
2008	▼	\$9,797
2007	▲	\$10,868
2006	▲	\$10,664
2005	▲	\$9,717
2004	●	\$8,712



15 LARGEST U.S. HOTELS



LAS VEGAS CONVENTION AND VISITORS VOLUME





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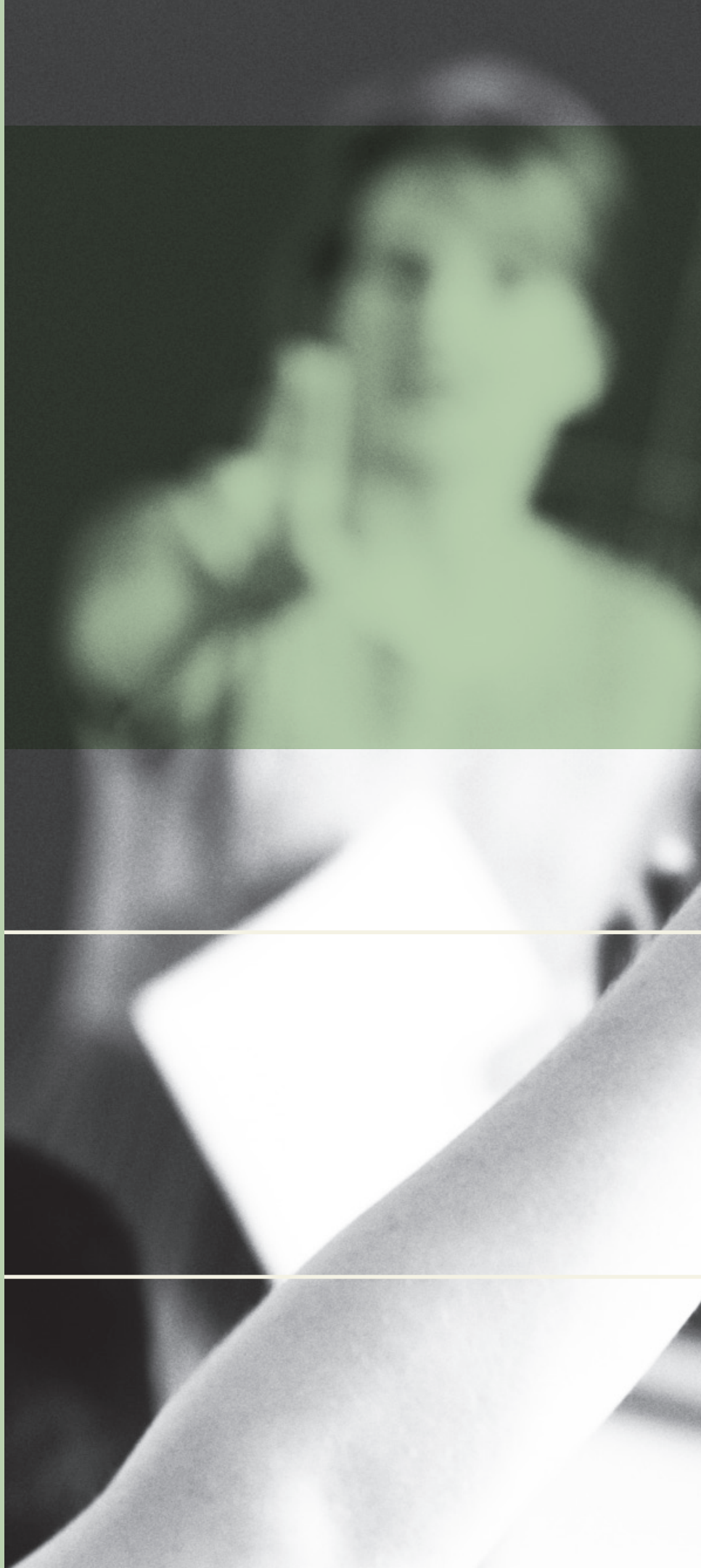
FEDERAL COMPETITIVENESS GRANT FUNDING

“While we have seen increases to our student achievement and graduation rate in the Clark County School District, we know it’s not enough for our families and our community.

Our students deserve a diploma that opens the door for success in college and career, and our community deserves a well-educated workforce prepared to contribute to the economy of the future.

We appreciate the partnership of CBN and the collaboration to make effective change in our system -- it’s the only way we can make real change in the nation’s fifth-largest district.

We have pledged to the community that we will ensure return on investment by instituting program-based budgeting and on-the-job professional development for our teachers. We will provide nationally recognized strategies for English Language Acquisition for all students, and we will invest in parent and community engagement. We will reform our assessments that monitor student progress as well and our grading systems to ensure consistent implementation of our more rigorous English and math standards. This is our ‘Pledge of Achievement’ to the community.





We ask every member of the community to join us in taking a pledge to ensure the success of every student in every classroom.”

Pat Skorkowsky
CCSD, Superintendant





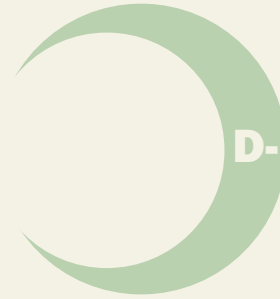
CLARK COUNTY SCHOOL DISTRICT K-12 REPORT CARD



CHANCE FOR SUCCESS



EARLY FOUNDATIONS



SCHOOL YEARS



ADULT OUTCOMES



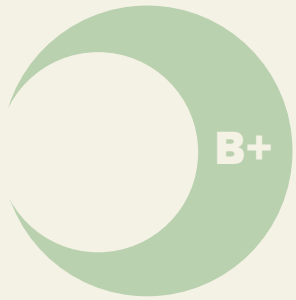
TRANSITIONS AND ALIGNMENT



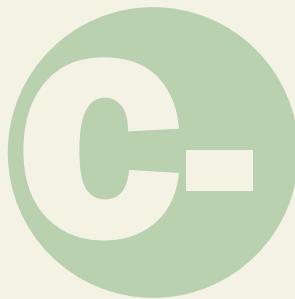
EARLY-CHILDHOOD EDUCATION



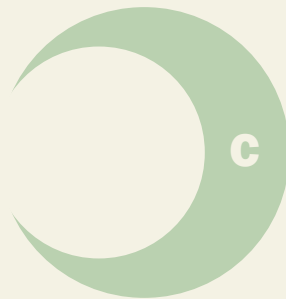
COLLEGE READINESS



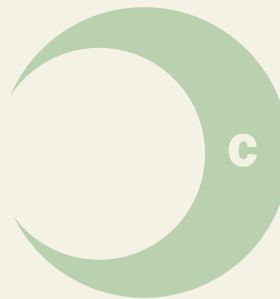
ECONOMY AND WORKFORCE



THE TEACHING PROFESSION



ACCOUNTABILITY FOR QUALITY



INCENTIVES AND ALLOCATION



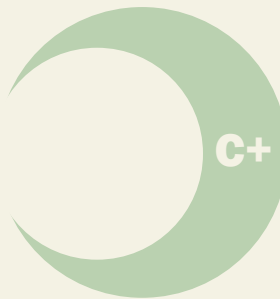
BUILDING AND SUPPORTING CAPACITY



STANDARDS, ASSESSMENTS AND ACCOUNTABILITY



STANDARDS



ASSESSMENTS



ACCOUNTABILITY



K-12 Public Education

The Council continues to make a significant investment in K-12 Education in the CCSD and on behalf of all public education in Nevada. The transition in the CCSD Superintendent role during the 2013 school year, while unexpected, was an opportunity to embrace leadership change while continuing the ongoing successful reforms that were producing improved cultural, operational, legislative and academic outcomes for the CCSD the community has talked of creating in its schools for many years.

As we continue to support this path in a hopeful manner, challenges are ever present. It is critical to remain diligent and mindful of falling to past

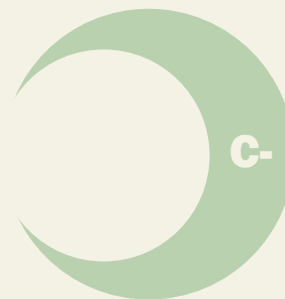
behaviors, past agreements and past cultures of status quo acceptability. Nevada and the CCSD have captured great gains, but there is much work to be done as demonstrated by the data showing where we exist compared to our sister states today. Progress exists only by moving forward, and requires continual change and evolution to new thinking about how we create a stronger and more challenging school system that serves our students, parents, teachers and greater community. Working together we can ensure the progress remains forward and positive; ensuing challenges will be faced with transparency and a community collectivism that leaves no student in Nevada without a hopeful future.



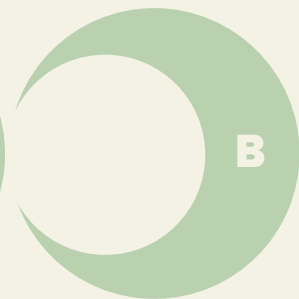
K-12 ACHIEVEMENT



STATUS



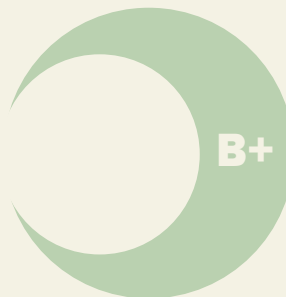
CHANGE



EQUITY



SCHOOL FINANCE



EQUITY



SPENDING



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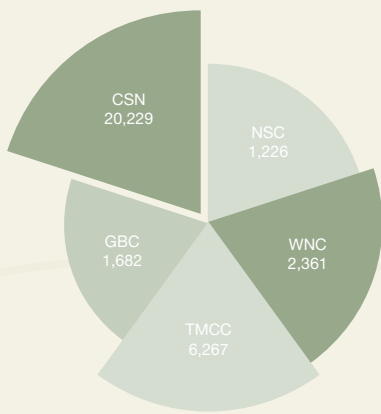
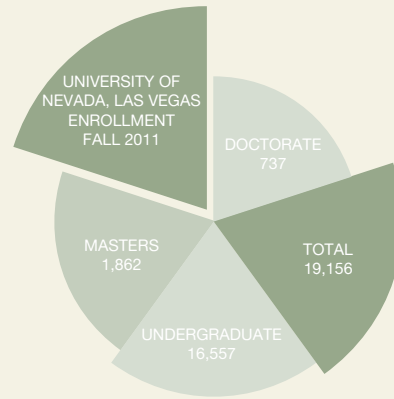
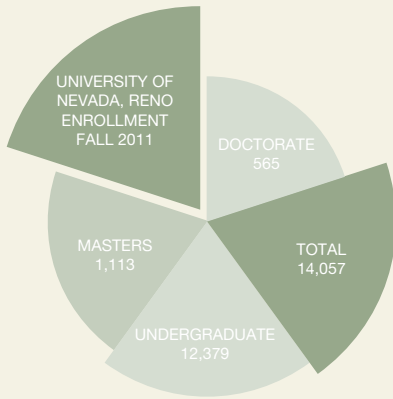
FEDERAL COMPETITIVENESS GRANT FUNDING

“To meet the State’s need for greater innovation and creativity as well as a more skilled workforce, the Nevada System of Higher Education has been implementing policy changes to improve student success and college performance. Our new funding formula ensures that our institutions and their programs are funded fairly, transparently, and in a manner that is aligned with the economic development plan of the State.”

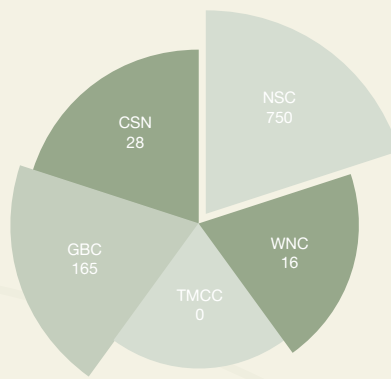
Dan Klaich
NSHE, Chancellor



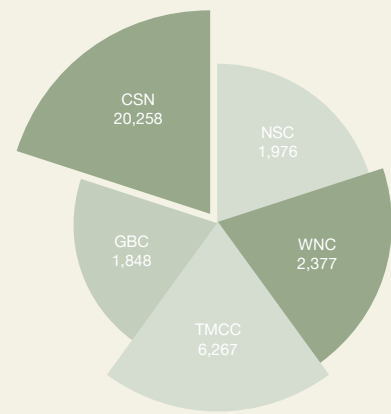




LOWER DIVISION, FALL 2011

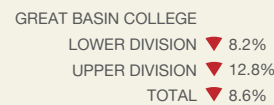
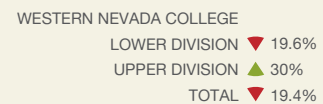
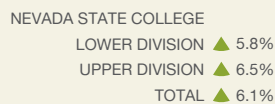
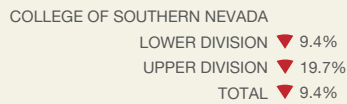
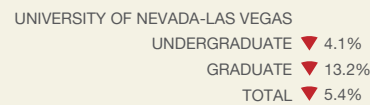
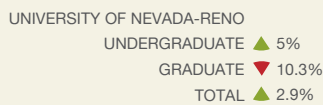


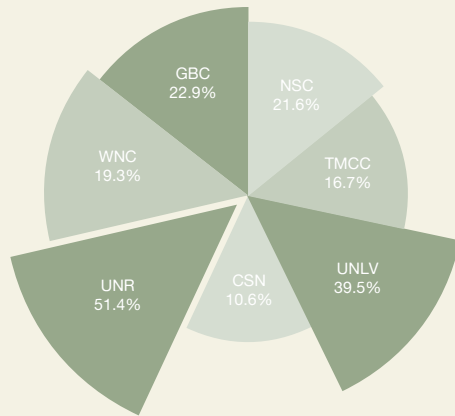
UPPER DIVISION, FALL 2011



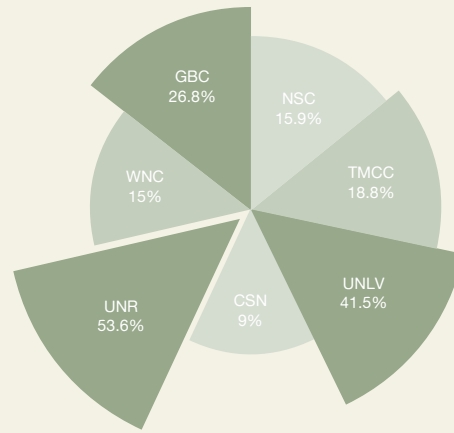
TOTAL ENROLLMENT, FALL 2011

NEVADA HIGHER EDUCATION ENROLLMENT CHANGE 2010-2011





NEVADA SYSTEM OF HIGHER EDUCATION
GRADUATION RATES, 2010-2011



NEVADA SYSTEM OF HIGHER EDUCATION
GRADUATION RATES, 2011-2012

NSHE Funding Formula

A strong higher education system builds and maintains a strong economy. As the Nevada System of Higher Education has grown and matured over the last many decades, private and public sector leaders have acknowledged the time has come to better value these assets in our communities so that Nevada benefits from every opportunity they offer to our students and our communities.

With this goal in mind, Nevada has sought to recently find an improved way to fund its public higher education institutions in a more equitable and transparent way. More than two years ago, the Council met with leaders from NSHE, public officials and various community groups to discuss the opportunity to strengthen the NSHE by looking at the funding formula and ways that it might be improved for greater stability of those institutions and assurance of a stronger education received by the students who attend those schools.

The Legislative Committee to Study the Funding of Higher Education (Chapter 375, Statutes of Nevada 2011) allowed for multiple reports and studies to be considered as final recommendations were forwarded to the 2013 Legislature.

The new funding formula, as recommended by Governor Sandoval and approved by the 2013 Legislature was adopted on two basic components – a base formula driven primarily by course completion and performance pool driven by performance metrics that align with the goals of the State.

The revised model will effectively shift the focus of formula funding from inputs (enrollments) to outputs (course completion and performance) It is intended to motivate institutional behavior that will increase degree productivity and contribute to the state's economy, and encourage and reward entrepreneurial actions.





CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



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K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



AWARENESS



WATER RESOURCES



FEDERAL COMPETITIVENESS GRANT FUNDING

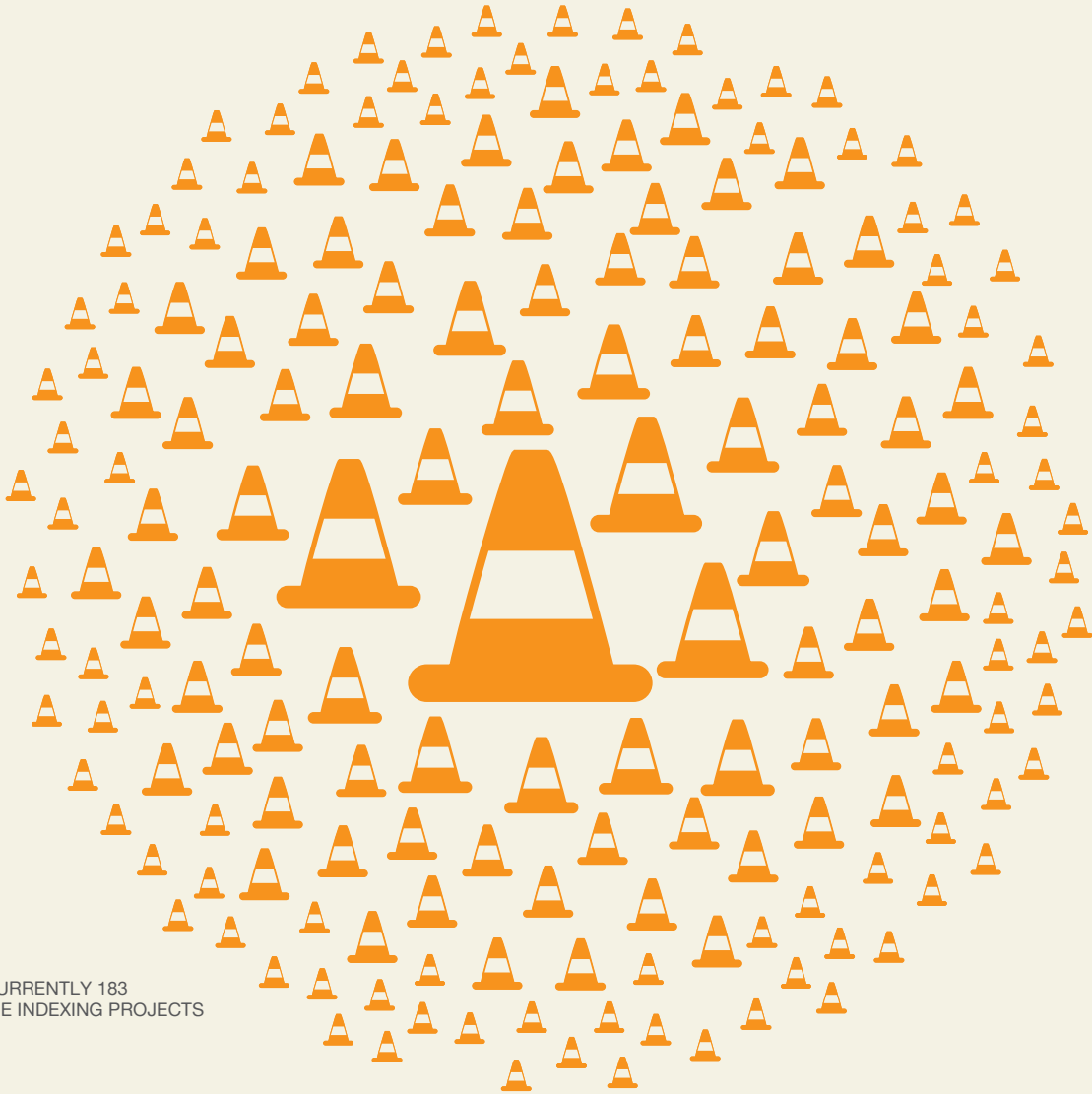
“Fuel Revenue Indexing enables Southern Nevada to invest in our transportation infrastructure, create thousands of local jobs and diversify our economy. Its significance to all facets of our economy and commerce is one of the primary reasons why businesses – large and small – as well as elected leaders and community organizations, joined together to support this initiative. Thanks to our diverse collective efforts, we are now investing in our community’s future one gallon at a time. This collaborative spirit is evident every time the RTC, local jurisdictions and businesses, including small and minority owned companies, break ground on various Fuel Revenue funded projects throughout our valley.”

Tina Quigley

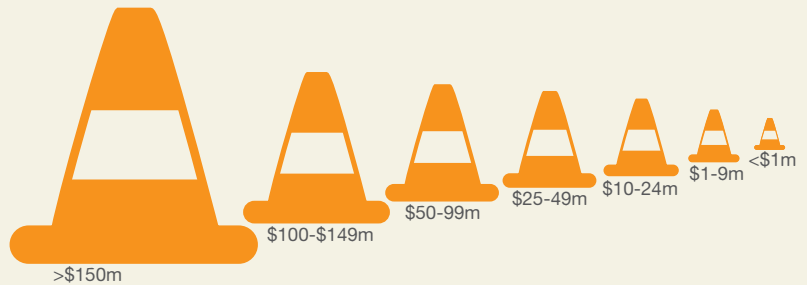
RTC, General Manager







THERE ARE CURRENTLY 183
FUEL REVENUE INDEXING PROJECTS



ESTIMATED PROJECT COST



INTERSTATE 11, US-95 TO HOOVER DAM BRIDGE

\$180,000,000

PEDESTRIAN ACTUATED FLASHER/SMOKE RANCH AND MAVERICK  \$7,000



Southern Nevada Transportation

The Council worked closely with private, public and elected partners in 2013 to pass critical policy at all levels of the state that will enable important southern Nevada transportation projects to be built.

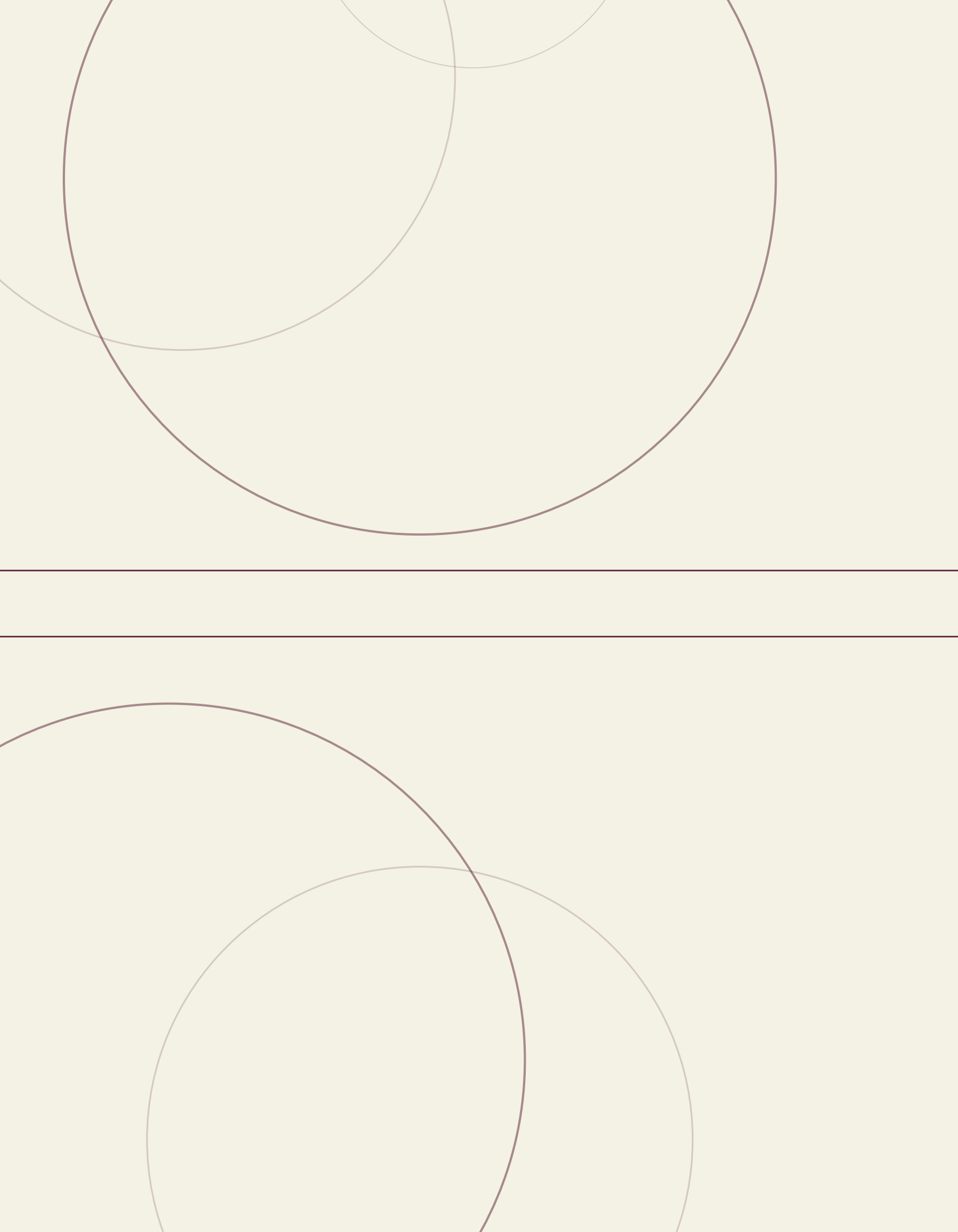
As authorized by legislation (AB 413) passed by the Nevada Legislature and signed into law by Governor Sandoval, the Clark County Board of Commissioners passed an ordinance on Sept. 3, 2013, that will tie the fuel tax in Clark County to an inflationary index (Producer Price Index) from January 1, 2014 through December 31, 2016. This series of important actions in 2013 will generate up to \$700 million in bonding capacity. This revenue will fund 183 regionally and locally significant transportation projects throughout Southern Nevada and create between 8,931 and 9,467 jobs starting in spring 2014.

Fuel revenue indexing is the practice of tying the fuel tax to the rate of inflation to provide critically needed funds for transportation infrastructure projects. Unlike the sales tax, which is a percentage of the total price of an item, the fuel tax is currently a fixed amount per gallon. While fuel tax rates have not been adjusted in 17 years, the cost of building streets and highways has increased significantly just like the prices of other goods and services. In other words, new roads may cost 2013 prices, but the fuel tax was being collected based on the prices of 1996. Thus, the intent of fuel revenue indexing is to enable the taxes paid at the pump to better support the current costs of transportation projects.

The ordinance will go into effect Jan. 1, 2014 and last through Dec. 31, 2016, resulting in an approximate three-cent increase per gallon of gas per year. As a result, the annual impact to an average driver in Southern Nevada equates to roughly a dime a day over the next three years.

Over the next three years, the local community will be making an investment into Southern Nevada's future creating needed jobs for people that will build, maintain and enhance transportation infrastructure; improve overall commute times; accommodate growth; diversify the economy; and help ensure Southern Nevada's community is able to compete globally with other communities. The Regional Transportation Commission of Southern Nevada (RTC), both the local transportation planning agency and the regional traffic management agency, will work with the jurisdictions to fund the design and construction of transportation projects utilizing fuel indexing revenues. Without indexing, the RTC was forecasting only \$22.4 million a year over the next 10 years in available funds for street and highway projects, which is only enough to build one interchange per year, one mile of roadway per year in each jurisdiction, or one beltway segment without bridges per year.

Source: Regional Transportation Commission (RTC)





CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



ENGAGEMENT



K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



AWARENESS



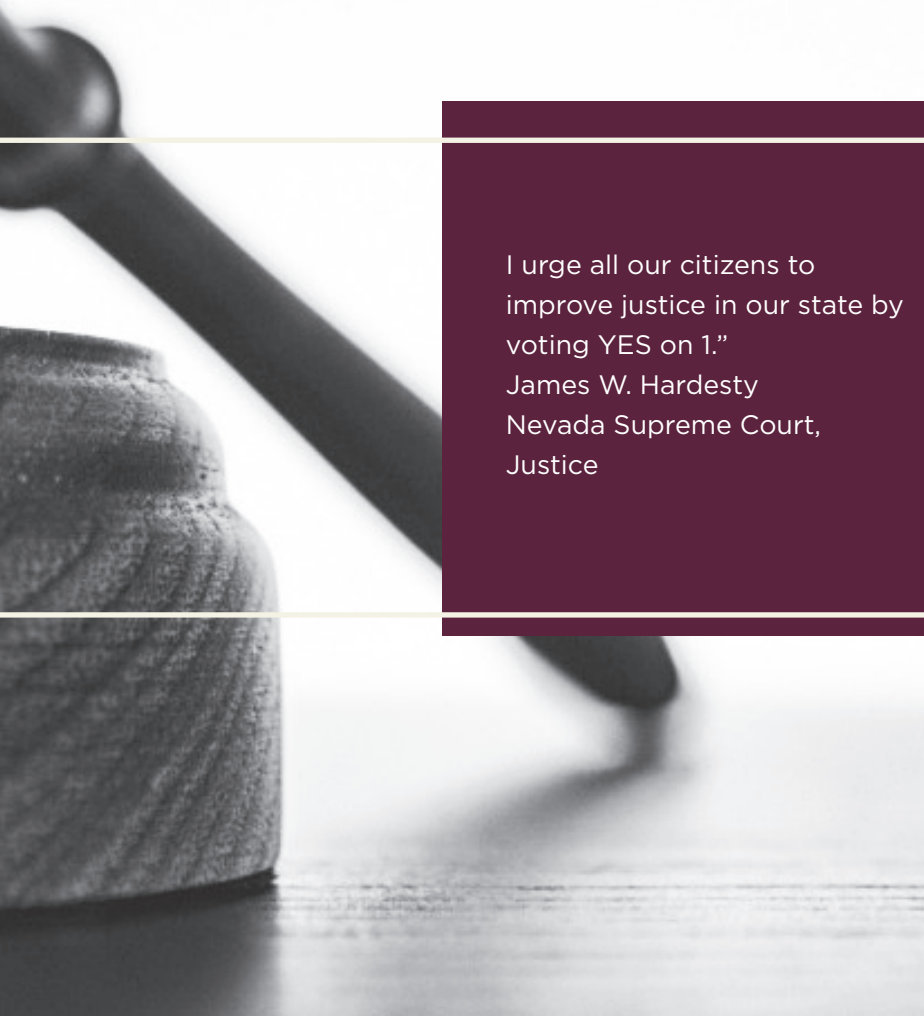
WATER RESOURCES



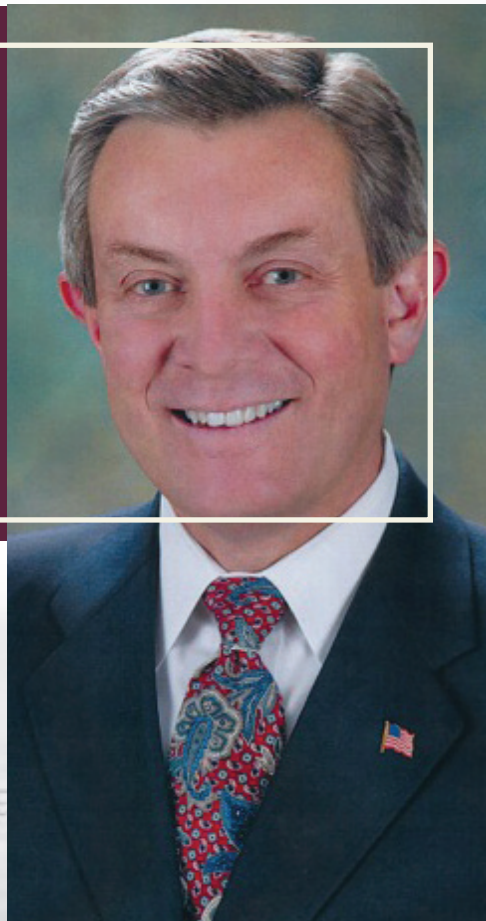
FEDERAL COMPETITIVENESS GRANT FUNDING

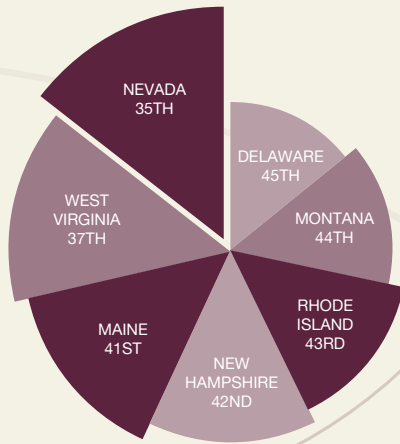
“This November, Nevadans will consider a number of important contests and initiatives. I submit that none of these are more important than Question 1 on the ballot, which proposes to amend the Nevada Constitution to create a Court of Appeals consisting of three judges. The Nevada Supreme Court has been overburdened for decades, creating a backlog and significant delay in justice to the citizens of our state. It has also limited the Supreme Court’s ability to publish more precedent-setting opinions that help avoid repetitious litigation and improve predictability for our citizens and businesses. Today, the Supreme Court must hear all appeals from decisions by 82 district court judges including such cases as driver’s license revocations and disputes from prisoners over the quality of their food or clothing. A Court of Appeals would provide more timely access to justice for all Nevadans and a more stable business climate that fosters growth of existing and new businesses. A new Court of Appeals will be housed in existing Supreme Court facilities so no additional courthouse construction is necessary, resulting in no capital costs. The Legislature has already budgeted for the operating costs for the new Court recognizing that these costs present a marginal impact to the general fund.



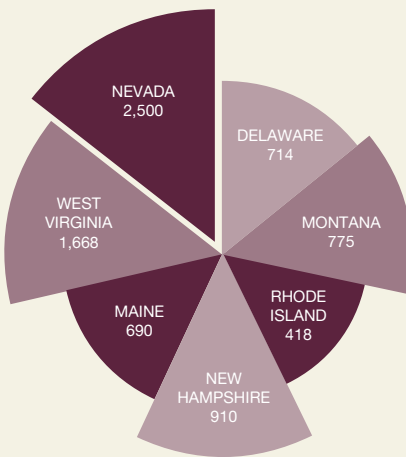


I urge all our citizens to
improve justice in our state by
voting YES on 1.”
James W. Hardesty
Nevada Supreme Court,
Justice

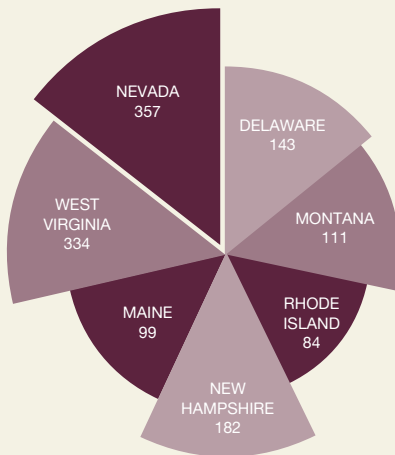




POPULATION RANKING



CASES FILED



CASES PER JUSTICE

2014 Ballot question 1 will ask the voters of Nevada to approve the creation of a Court of Appeals for the state. The Council has supported this effort over the last four years through the state legislative sessions, where the 2011 and this past 2013 session legislature voted to approve Senate Joint Resolution (SJR) 12, thereby allowing placement of this question on the 2014 ballot.

An efficient and high quality judicial system is critical to a strong and sustainable social and business infrastructure of any state. In Nevada the Council believes the need for a Court of Appeals is stronger than ever before.

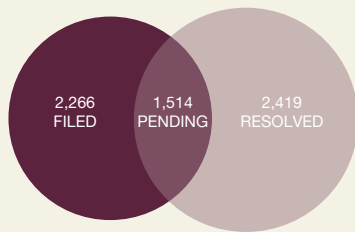
Currently 56% of all appeals take more than six months to be heard, with 29% taking more than one year.

The Nevada Supreme Court hears every case that is appealed from the lower courts, including driver's license revocation appeals and prisoner food complaints.

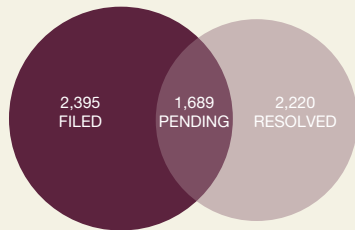
The Nevada Supreme Court Justices have the highest per-justice caseloads of any Supreme Court in the United States.

The burden is expected to grow dramatically.

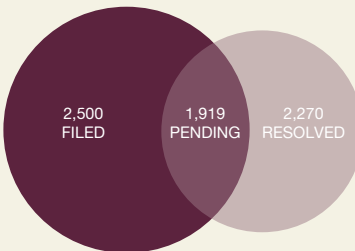
In fiscal year 2012, 2,500 cases were filed. The court resolved 2,270 cases leaving 1,991 cases pending.



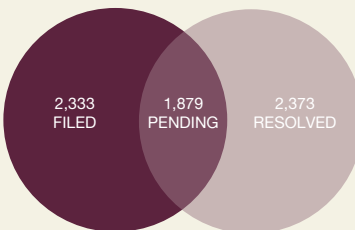
FY 2010



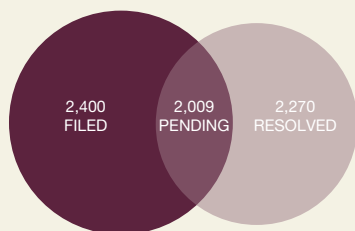
FY 2011



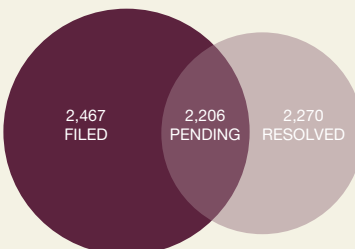
FY 2012



FY 2013



FY 2014



FY 2015

The successful passage of SJR 12 during the 2013 legislative session now provides an opportunity for the voters to choose to create the Court of Appeals in 2014. There are many benefits of a Court of Appeals for the State of Nevada:

Will allow the state Supreme Court to focus on important issues

Reduce current case backlog

Operated at a minimal cost to the State

Efficiently manage all appeals so parties can quickly receive a decision and move on with their lives

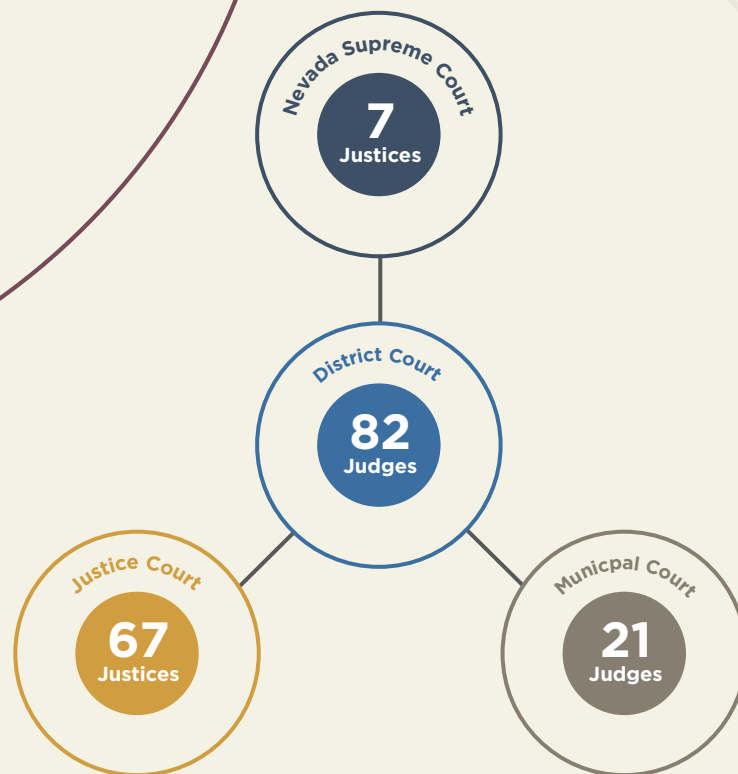
Maintain high quality in the judicial process

Ensure appellate decisions are rendered in a timely manner

Establish an error correction court



Nevada's Current System





Ballot Question 1 Proposal

Minimum of three judges

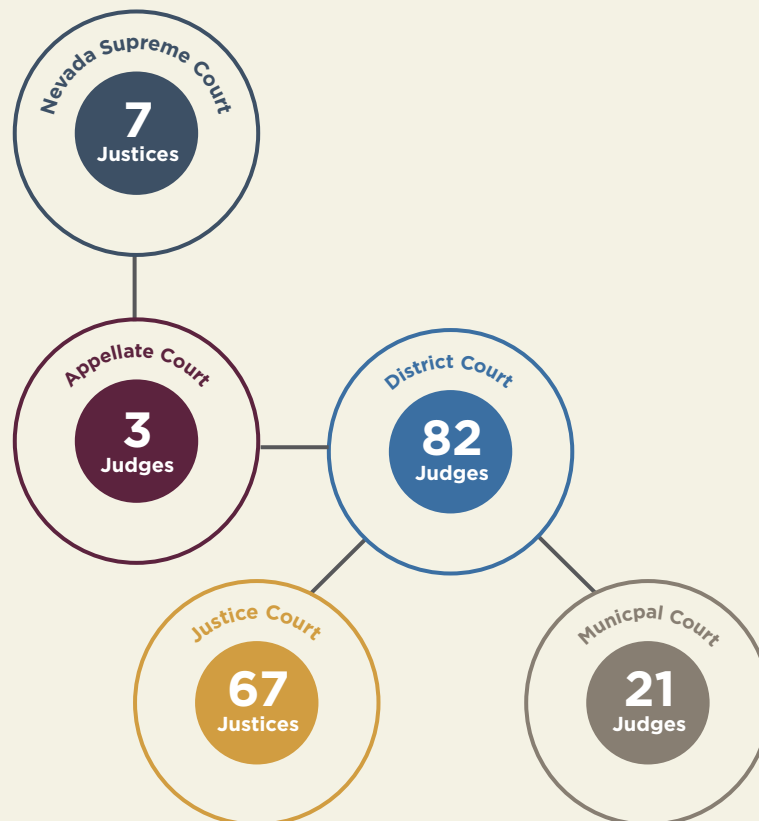
Statewide jurisdiction

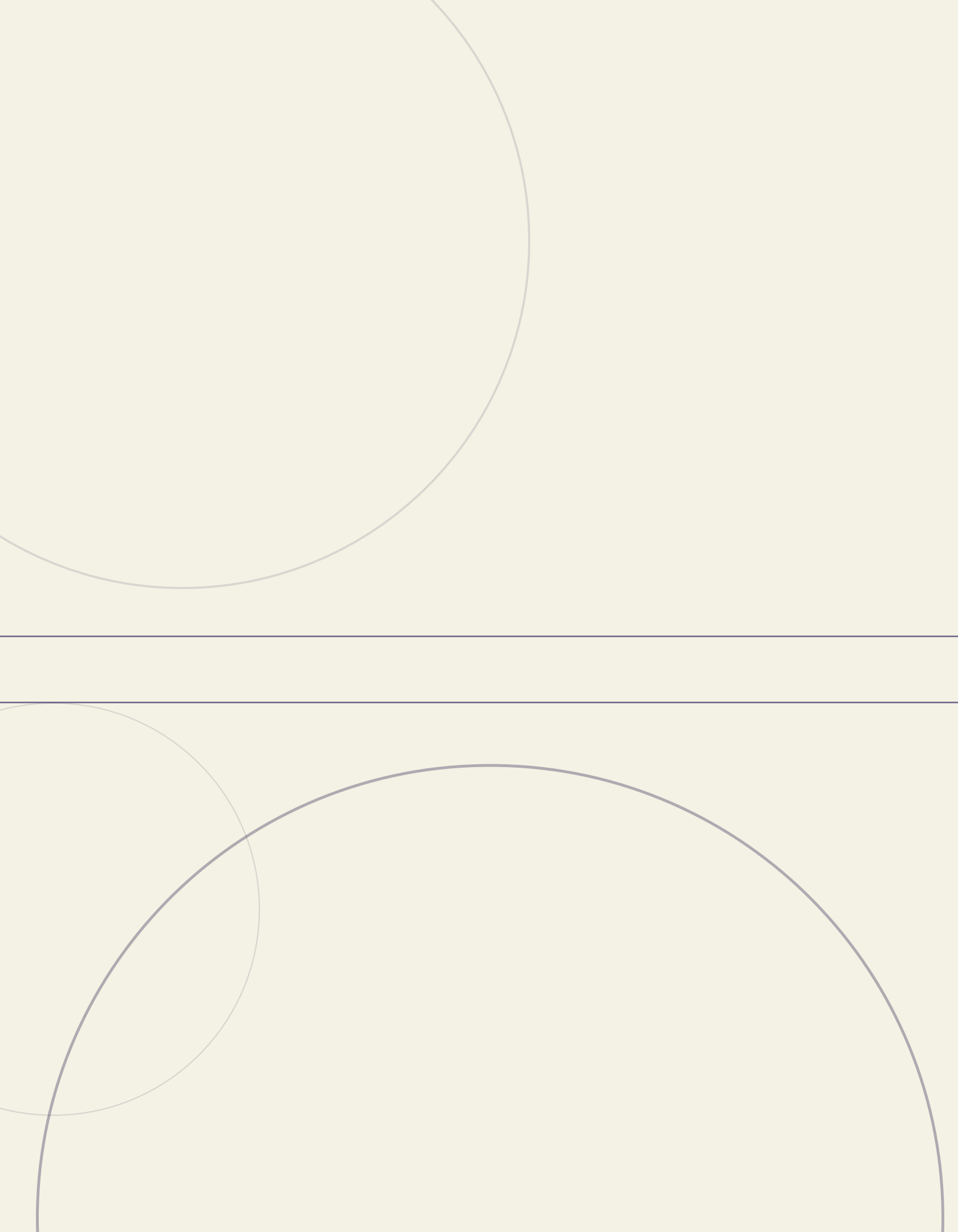
Utilizes existing infrastructure

Supreme Court Building (Northern NV)

Regional Justice Center (Southern NV)

No facility costs, operating costs of \$1,497,000 per fiscal year, which include the salaries of the judges and their staff.







CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



ENGAGEMENT



K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



AWARENESS

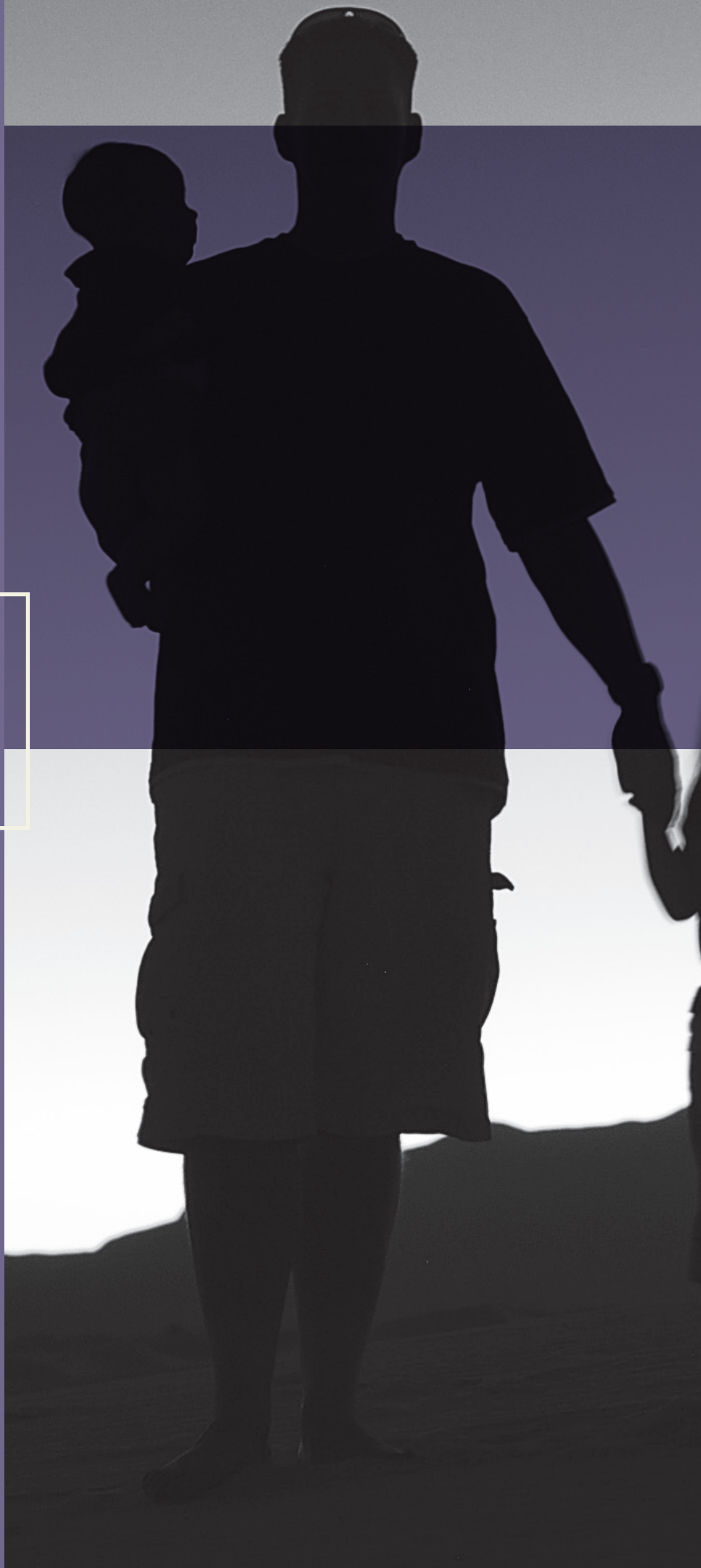


WATER RESOURCES

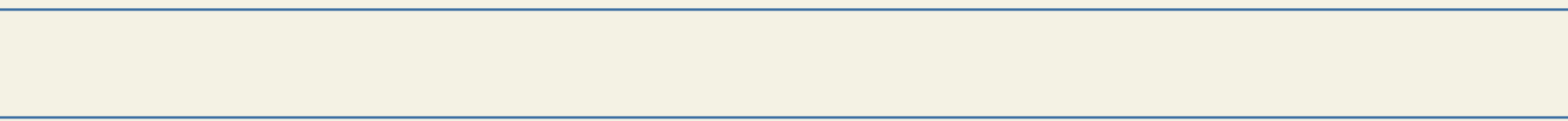
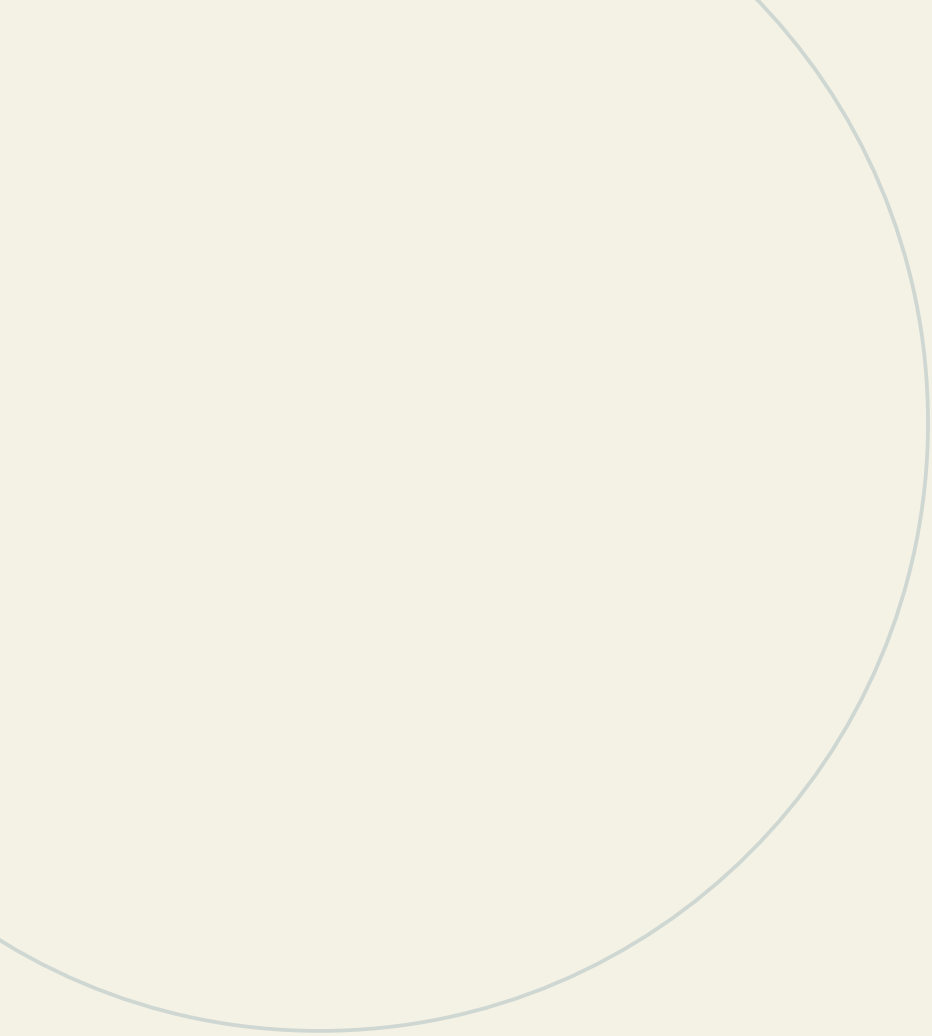


FEDERAL COMPETITIVENESS GRANT FUNDING

The more people that meet
each other, the better it is for all
of them.
Fletcher Pratt









CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



ENGAGEMENT



K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



AWARENESS



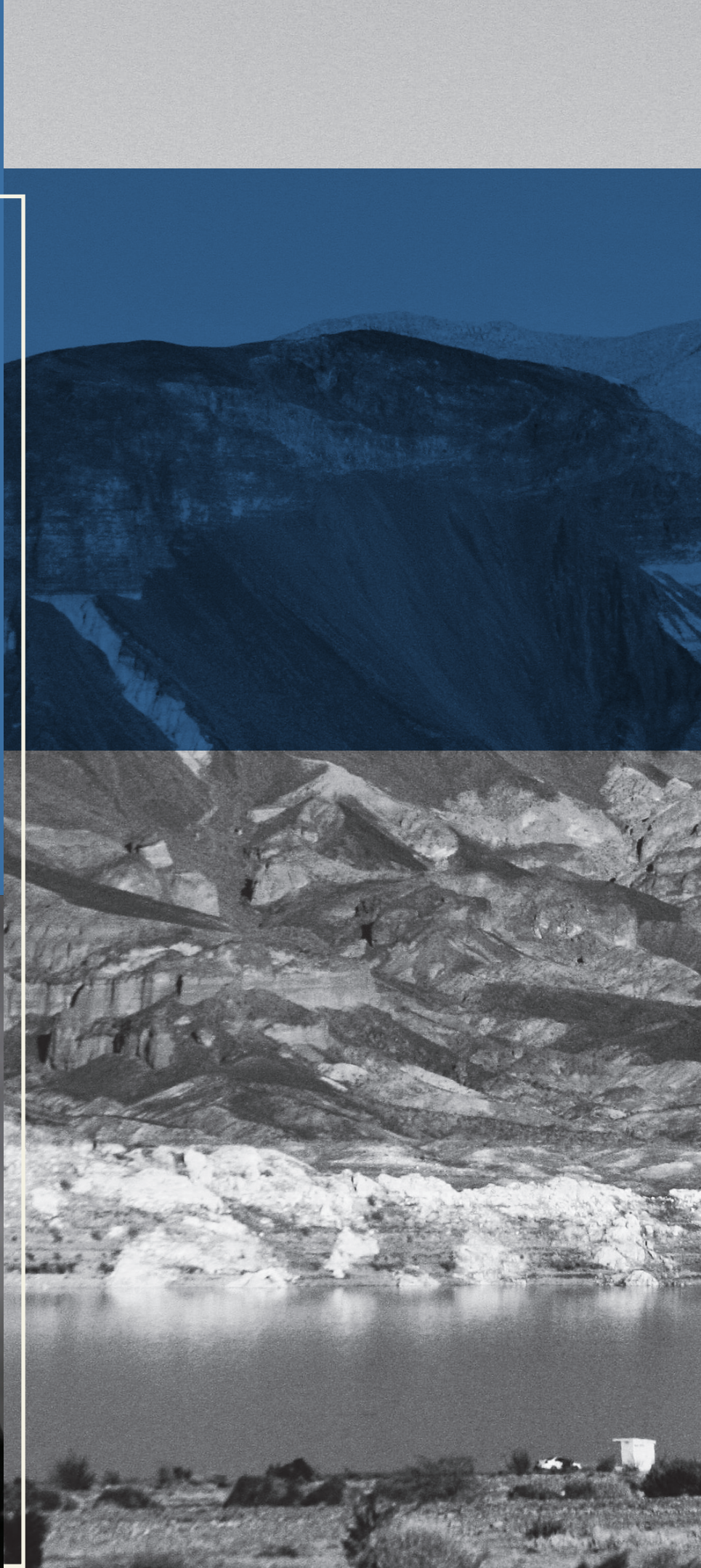
WATER RESOURCES



FEDERAL COMPETITIVENESS GRANT FUNDING

“I’ve always looked at the future of water. Because, as a people, we want that silver-bullet solution. There is no silver-bullet solution. It’s a mosaic; that’s the best way to describe it. And every piece of the mosaic has to be there for the entire picture to come alive. It’s the same with the solutions around water. The foundational piece is conservation. We can’t continue to use water the way we do in this country. It’s a cultural change, and it won’t happen overnight — it’s a journey, and it gets better with every generation.”

Pat Mulroy
SNWA, General Manager







Las Vegas Valley Water District

The Las Vegas Valley Water District (LVVWD) is one of the most critical partners of the Council in our effort to sustain and preserve the Nevada community today.

Simply stated, water is life. Without it, all we have will cease to exist.

The role of the LVVWD can be placed in five general areas: regional water supply planning, conservation planning, water quality, facilities construction and the operations of the regional facilities. Amidst these many responsibilities, Nevada has been living in continued and growing drought conditions that now place enormous pressure on the ability for the LVVWD to deliver water resources to our residents, businesses and visitors in a mid and long term planning capacity.

The drought has impacted the water supply and the ability to draw water from Lake Mead requiring construction of a new draw source, a 'Third Stick,' which the recession of the last 7 years fundamentally impacted how the LVVWD would need to finance the agency and its water service infrastructure going forward.

As we rethink how we preserve, consume and acquire new source of water for the southern Nevada community one fact remains clear, the old solutions that served us for many decades no longer remain viable. We must be partners in bold thinking, compromise in differing ideas and unity for progress in order to find viable solutions to the one resource that will either run us dry or propel us swimmingly to our next 100 years together.

Source: Las Vegas Valley Water

Las Vegas Valley Water District

What we do:

Regional Water Supply Planning

Conservation Programming

Water Quality

Operate Major Regional Facilities

Facility Construction





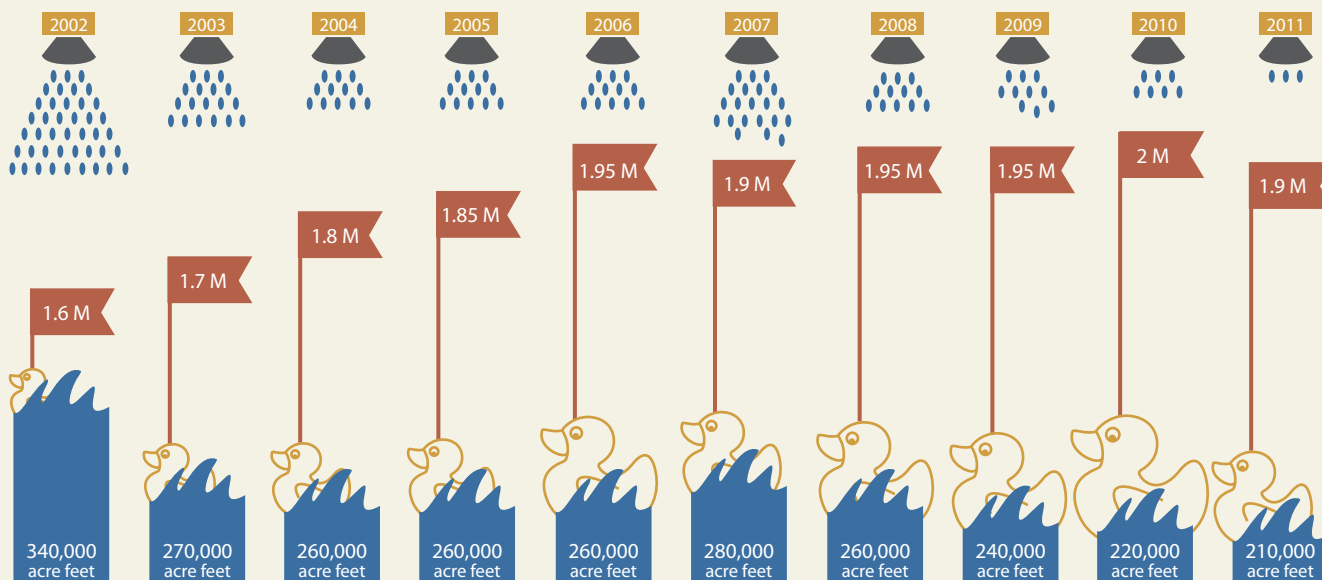
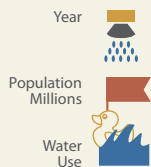
Other resources.

Colorado River resources meet
90% of Southern Nevada's
water demands.

Nevada receives
300,000 acre-feet
of Colorado River water annually.



Over a ten year period, Southern Nevada consumptively used 35 billion gallons less water than in 2002, despite annual population increases and millions of annual visitors.





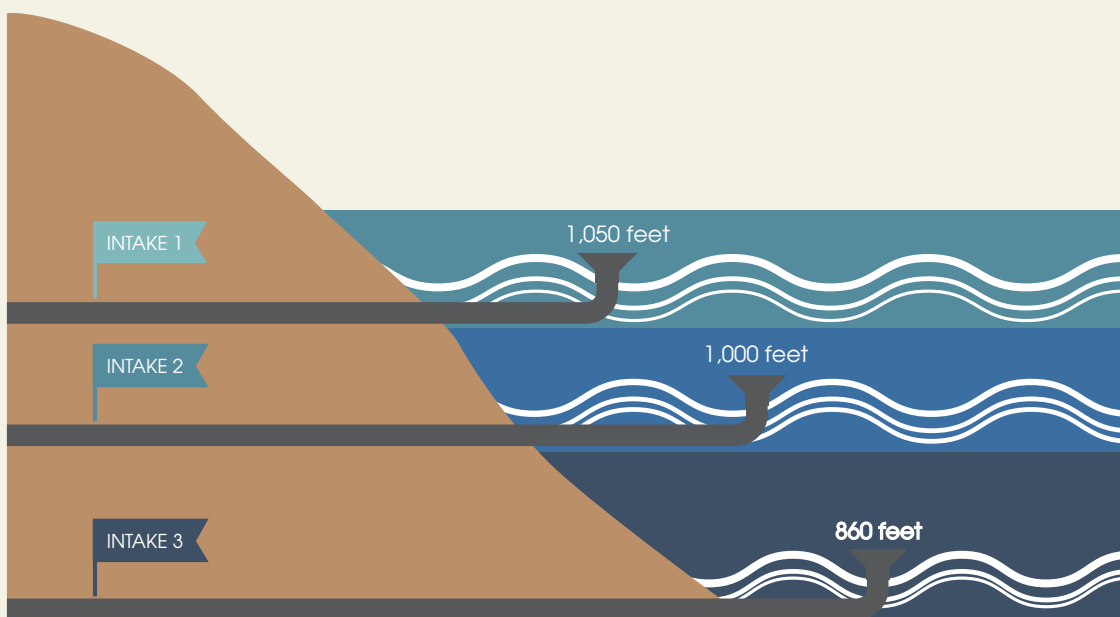
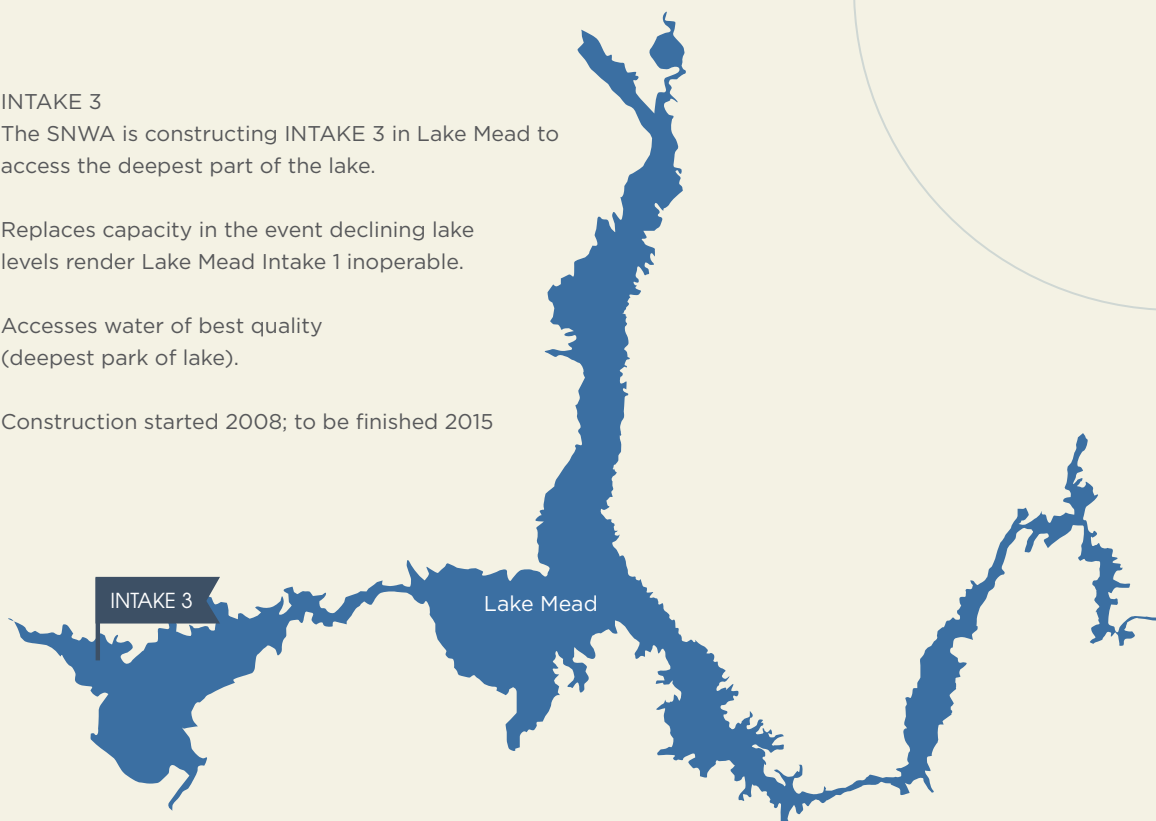
INTAKE 3

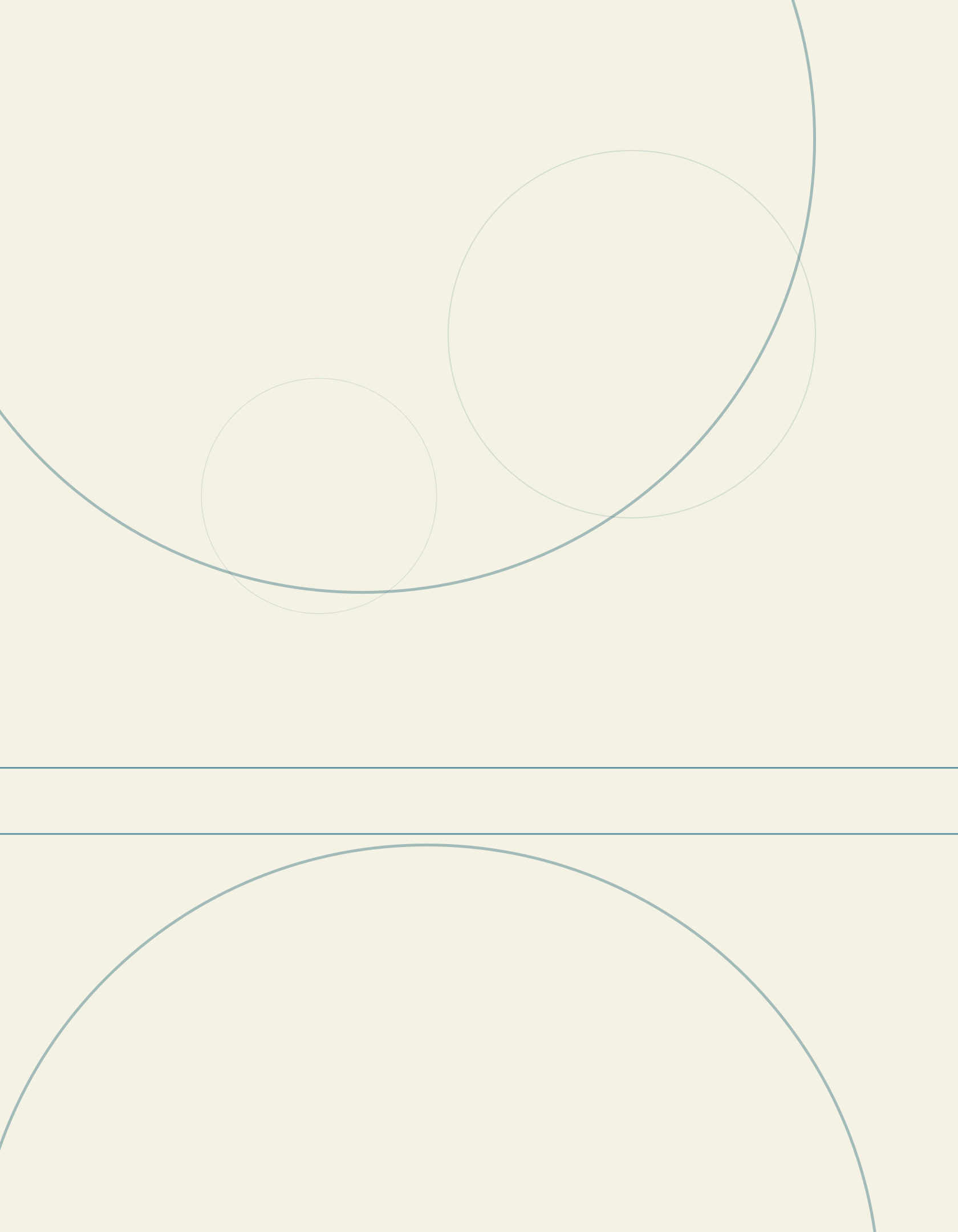
The SNWA is constructing INTAKE 3 in Lake Mead to access the deepest part of the lake.

Replaces capacity in the event declining lake levels render Lake Mead Intake 1 inoperable.

Accesses water of best quality (deepest part of lake).

Construction started 2008; to be finished 2015







CHAIRMAN LETTER



BOARD OF DIRECTORS



DEMOGRAPHICS



ENGAGEMENT



K-12 CLARK COUNTY SCHOOL DISTRICT



NEVADA SYSTEM OF HIGHER EDUCATION



FUEL REVENUE INDEXING



NEVADA INTERMEDIATE COURT OF APPEALS



AWARENESS



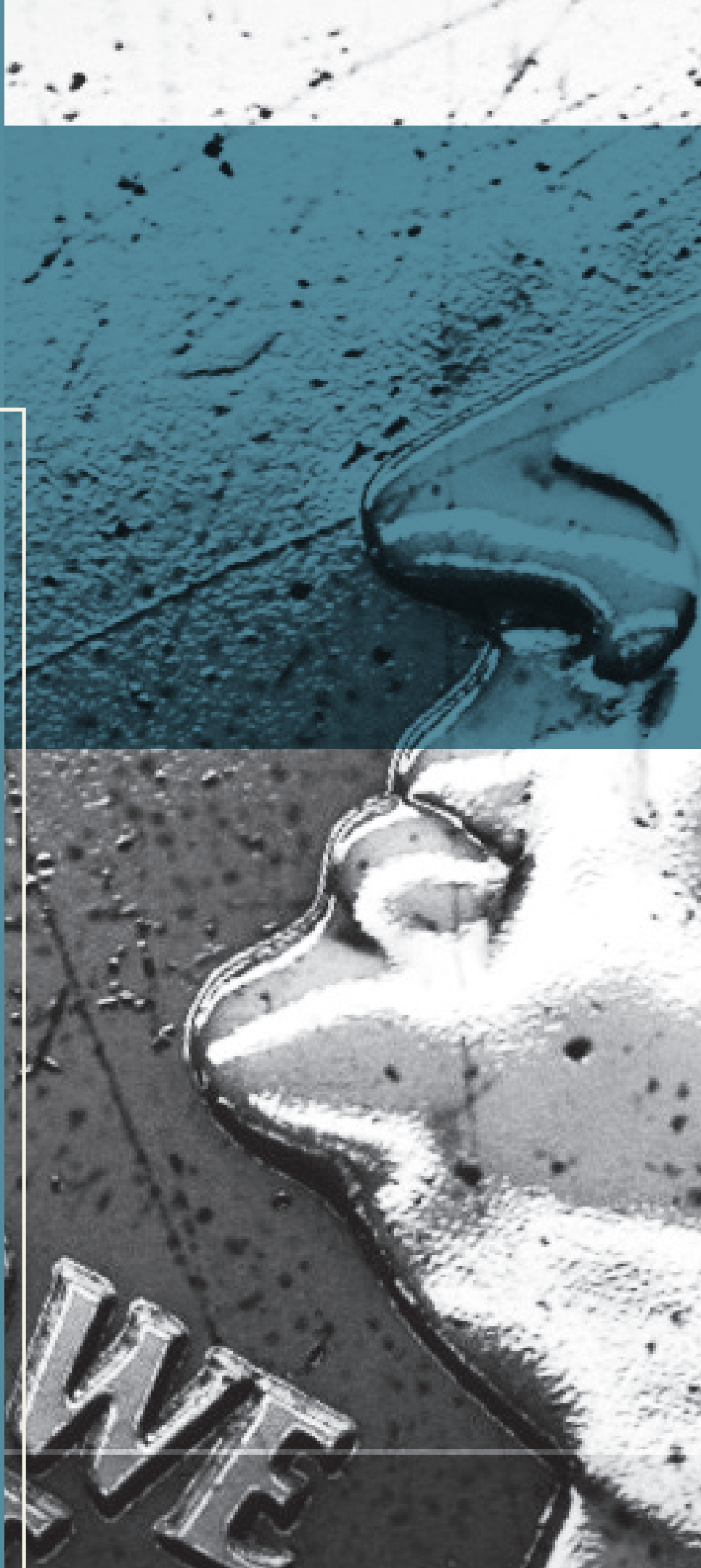
WATER RESOURCES

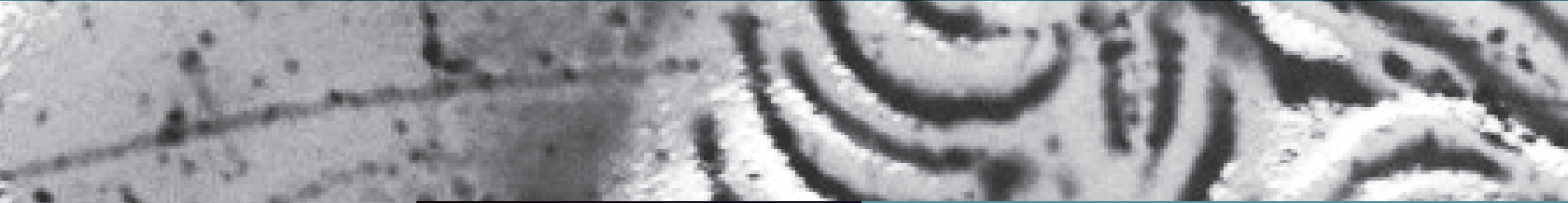


FEDERAL COMPETITIVENESS GRANT FUNDING

“Accelerate Nevada’s change agenda is anchored on research and data to increase the amount and effective use of federal funds without raising taxes, making it the single most immediate and effective strategy we can employ to improve quality of life and grow our economy.”

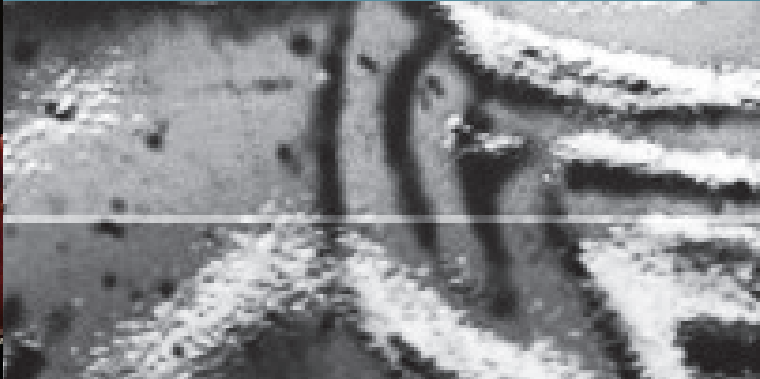
Cyndy Ortiz Gustafson
Accelerate Nevada, Founder
and Director





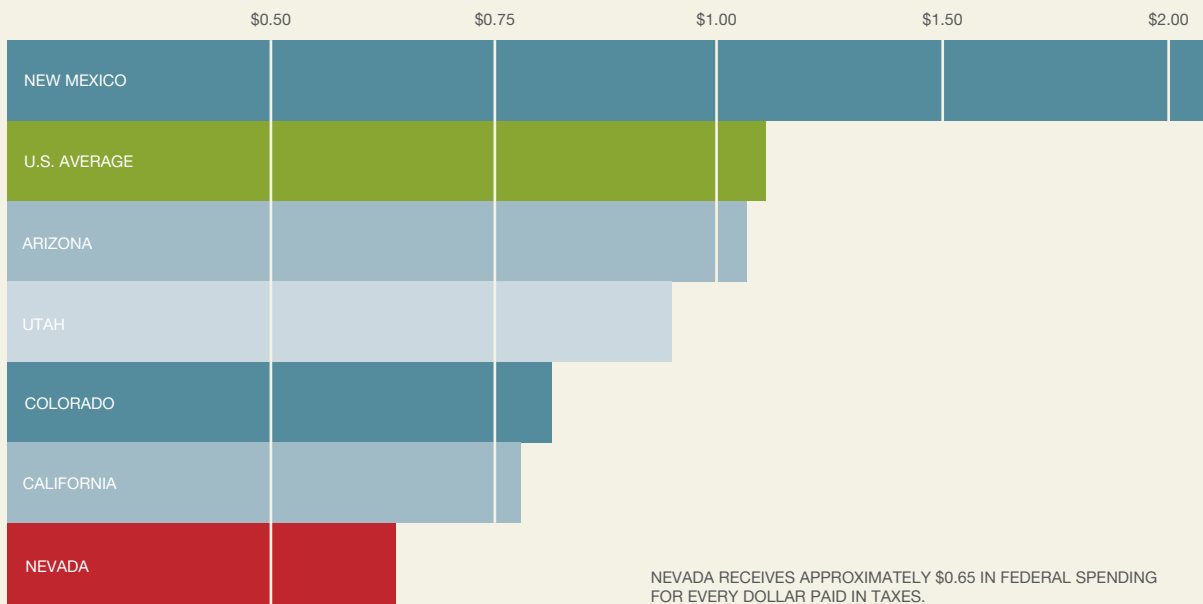
“Accelerate Nevada, a policy and research institute housed at the Foundation, brings thought leadership to bear on Nevada’s most daunting community problems.”

Gian F. Brosco, Esq.
Nevada Community Foundation
President





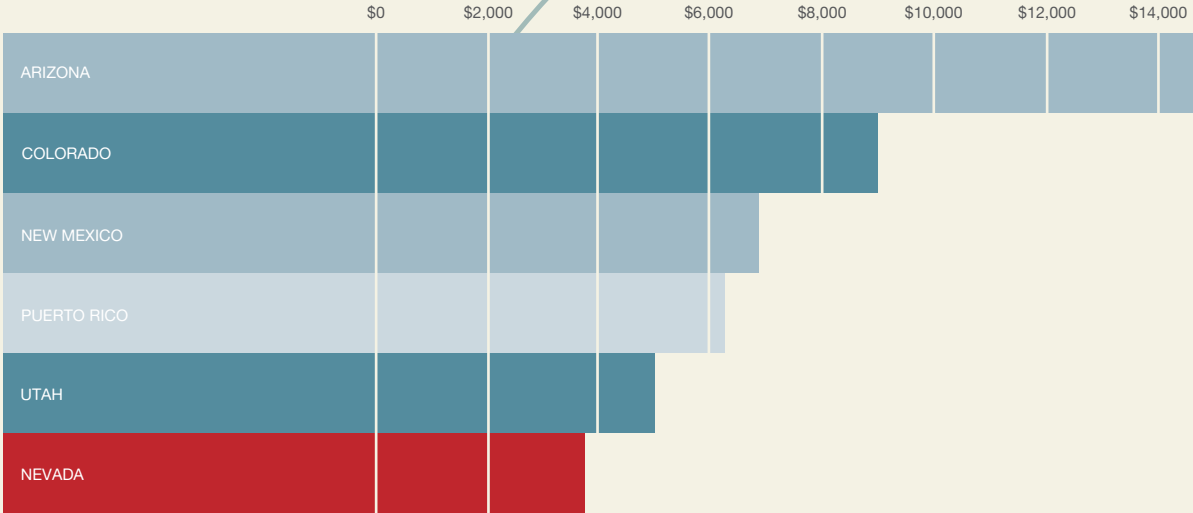
FEDERAL SPENDING PER DOLLAR OF FEDERAL TAXES PAID



NEVADA RECEIVES APPROXIMATELY \$0.65 IN FEDERAL SPENDING FOR EVERY DOLLAR PAID IN TAXES.

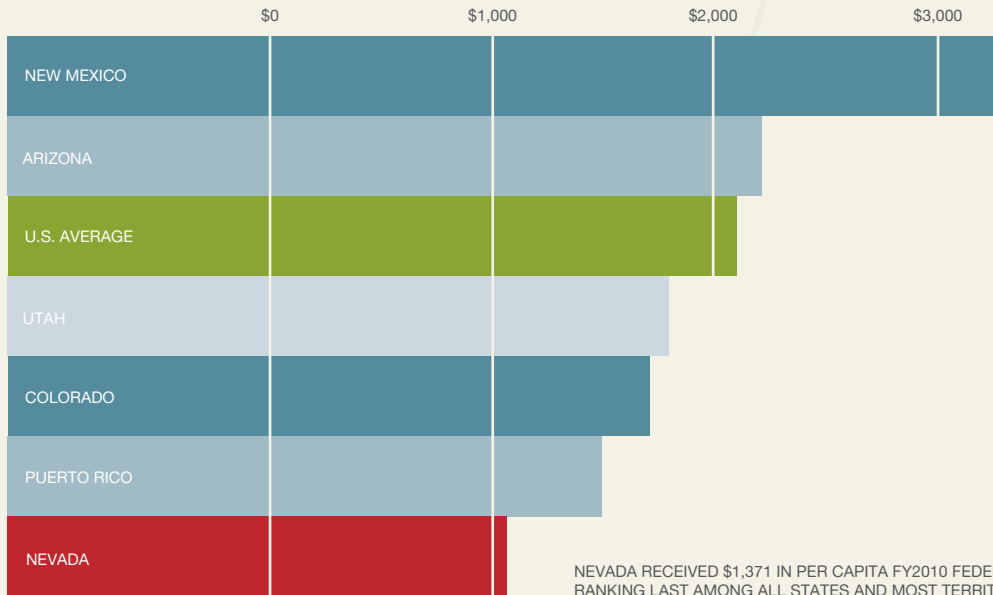


FEDERAL GRANT EXPENDITURES, MILLIONS OF DOLLARS

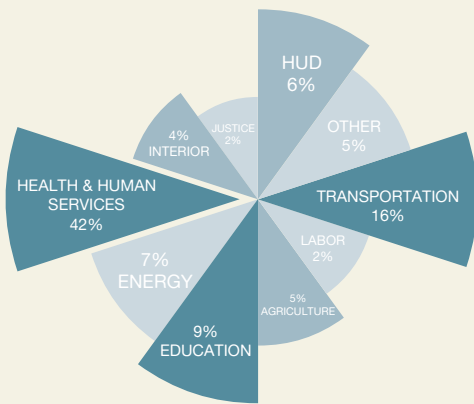




FEDERAL GRANT EXPENDITURES PER CAPITA



NEVADA RECEIVED \$1,371 IN PER CAPITA FY2010 FEDERAL GRANT FUNDING, RANKING LAST AMONG ALL STATES AND MOST TERRITORIES.



\$3.7 BILLION NEVADA FEDERAL GRANT EXPENDITURES, BY AGENCY

The Council in 2012 aligned with Accelerate Nevada, (ACN) an organization dedicated to social infrastructure and systems change in our community. ACN focuses its work on community infrastructure projects through upstream problem solving projects over traditional downstream giving. This pursuit creates permanent positive change in the systems our community via 1. Identifying the real drivers of measurable change 2. Understanding systems thinks in a particular area, connecting and leveraging those resources, assets and infrastructure and 3. strategically financing that change and sustaining its progress.

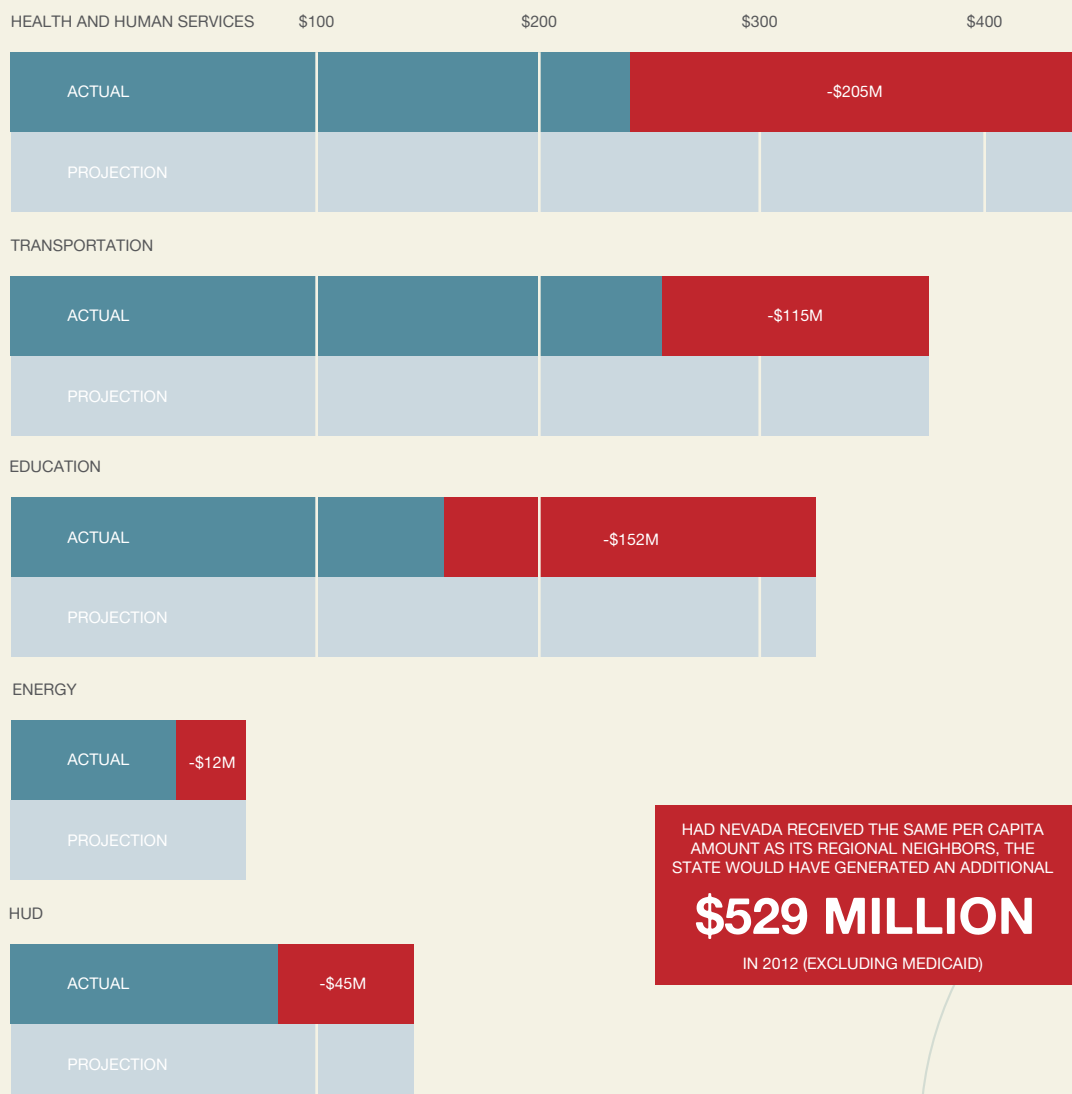
Understanding the work of ACN, we embarked on the study together for exploration of the systems change in Nevada for federal grant competitiveness. The goal of this research would be to increase the amount of federal funding coming into the state of Nevada. Working to achieve this goal would be to improve the quality of life indicators and to better seed, fund and sustain systems work, programs, initiatives and projects across multiple agencies and service areas that benefit Nevada residents and build Nevada communities.



There is a compelling opportunity to build a robust and competitive grant infrastructure across the state that includes not only an ability to secure these resources from federal programs but then appropriately apportion them throughout Nevada according to population.

Source: Nevada Federal Competitiveness Systems Change Project Brief, Cyndy Ortiz Gustafson, Strategic Progress

NEVADA FEDERAL GRANT EXPENDITURE PROJECTIONS, ACTUAL VS REGIONAL, IN MILLIONS



HAD NEVADA RECEIVED THE SAME PER CAPITA AMOUNT AS ITS REGIONAL NEIGHBORS, THE STATE WOULD HAVE GENERATED AN ADDITIONAL

\$529 MILLION

IN 2012 (EXCLUDING MEDICAID)



COUNCIL FOR A BETTER NEVADA MISSION STATEMENT

The Council for a Better Nevada is an organization of concerned citizens who seek to improve the quality of life in Nevada. Our intention is to identify and engage in community issues whose outcomes will greatly affect the lives of Nevadans. By bringing together talent, resources and leadership from private, public and non-profit sectors, our goal is to assist in developing solutions to issues which will create a sustainable, healthy and prosperous Nevada community.

“Difficulties are just things to overcome, after all.”
Ernest Shackleton, Polar Explorer, 1914

CLEVER MARKETING
BRANDING + COPYWRITING
CREATIVE LOGO DESIGN
CUSTOM WEBSITE DESIGN
EFFECTIVE EMAIL CAMPAIGNS
UNIQUE + ENGAGING BROCHURES
COMPELLING ANNUAL REPORTS
ALL PRINT + ELECTRO DESIGN

We believe in being a full-service, fully-integrated design and branding shop with statement-making, on-timing, below-budgeting, coffee-chugging, game-changing geniuses.

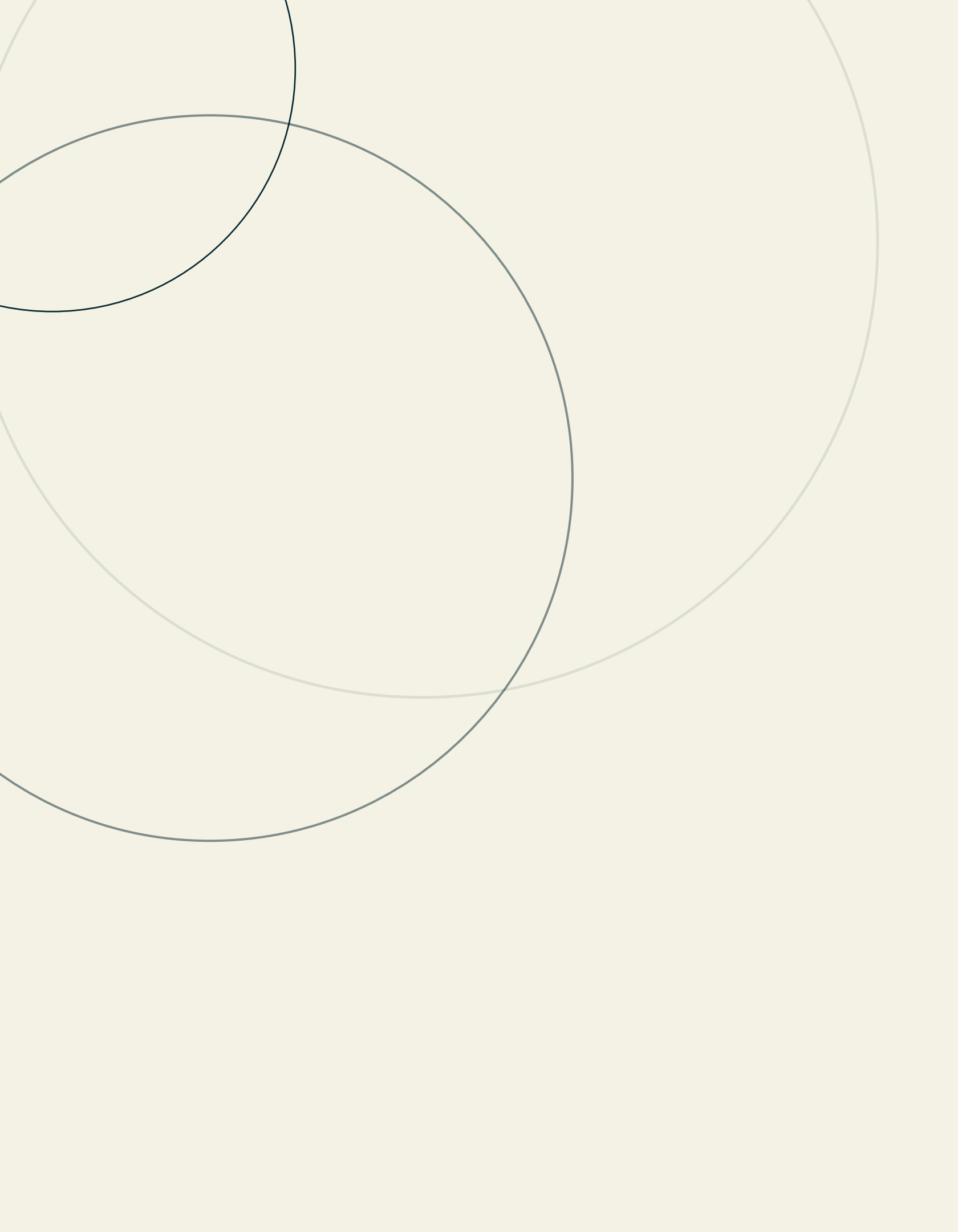
We believe in engaging and memorable designs that create a lasting impact for our clients. That means doing our homework to get a deeper understanding of your company and audience. We do this because we want you to believe in us.

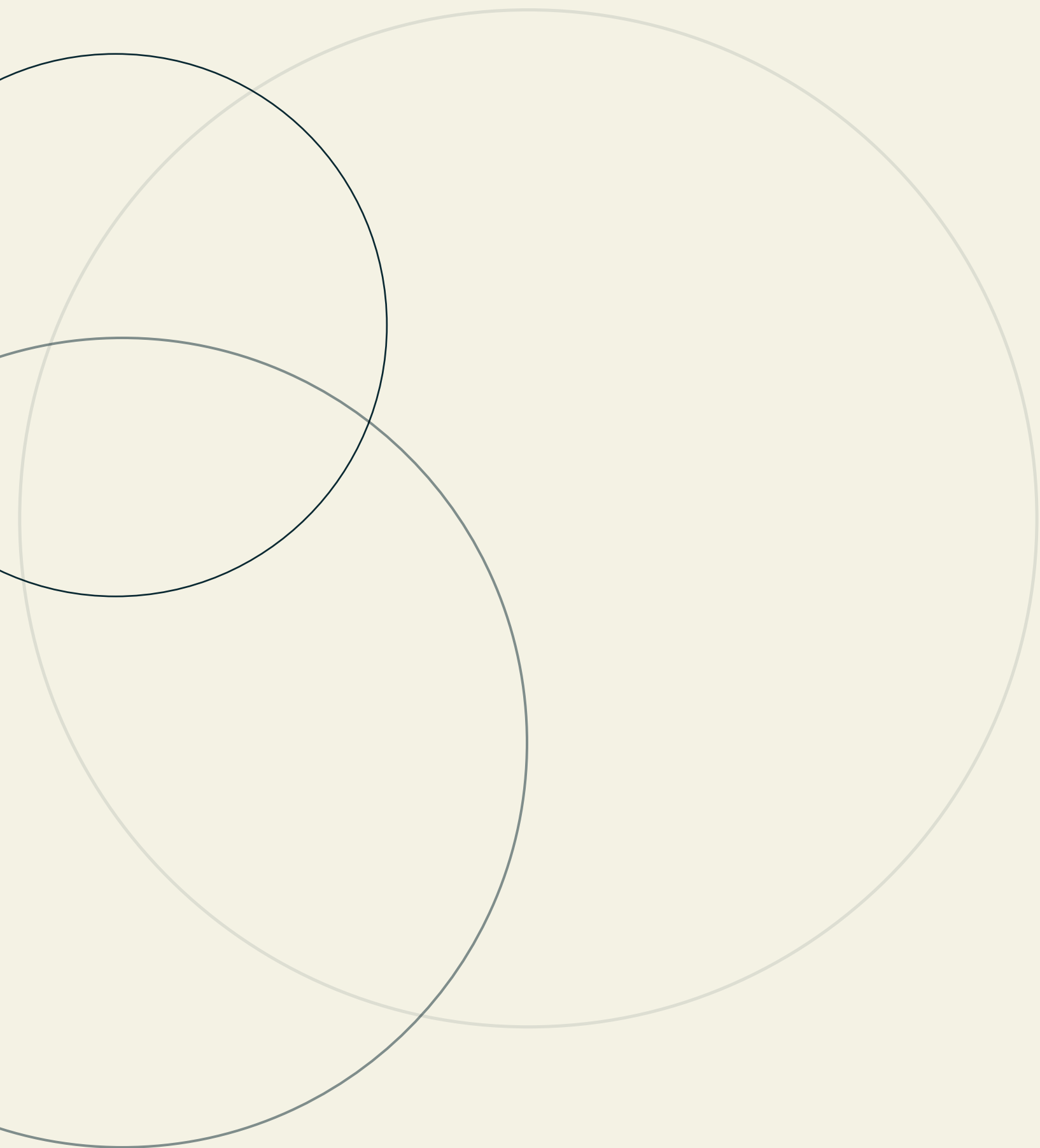
702.875.6464 Las Vegas / 619.255.9359 San Diego

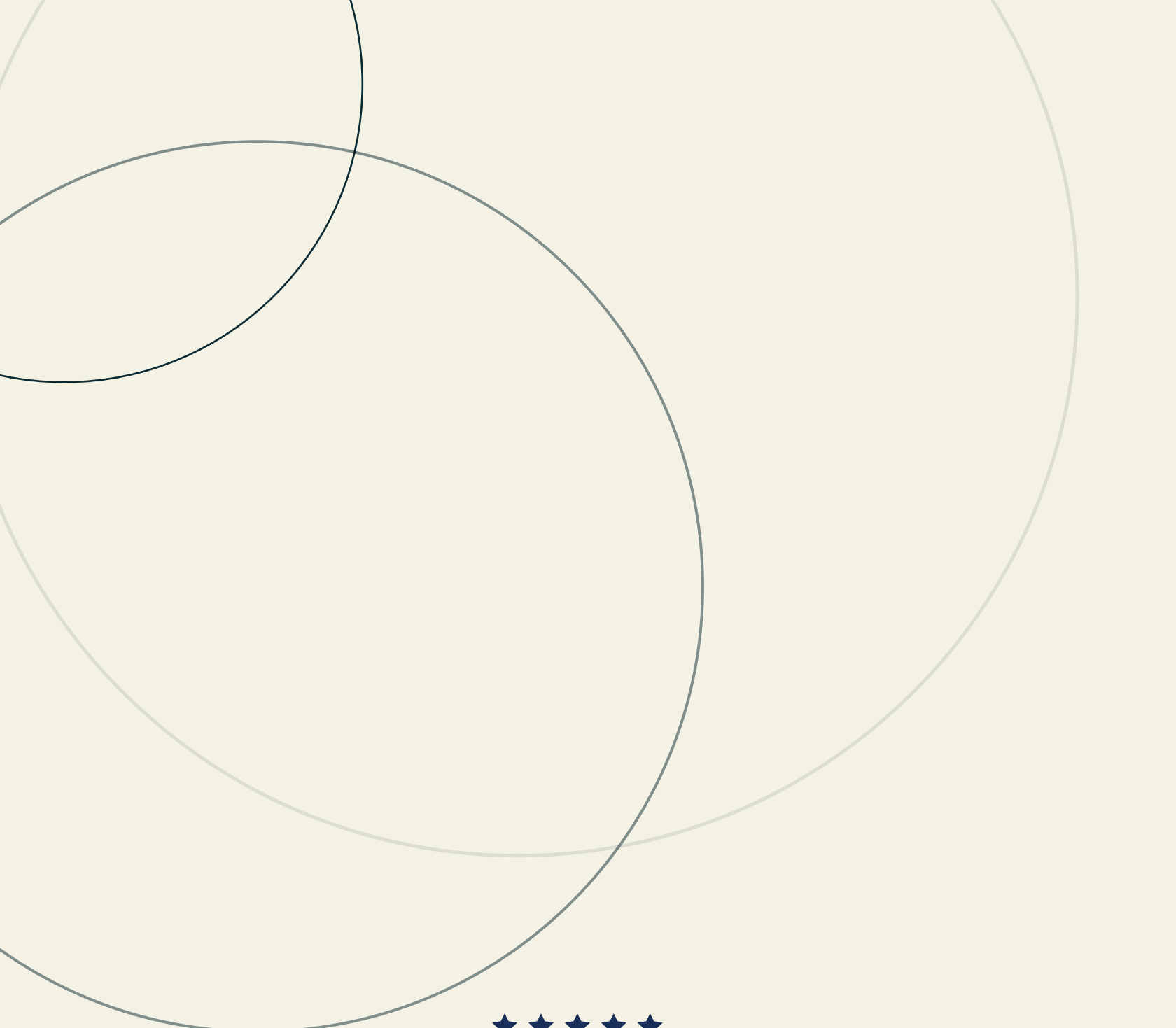
HereComesAwesome.com

 /WeBelieveInAwesome









“A BETTER QUALITY OF LIFE FOR ALL NEVADANS.”

2013 ANNUAL REPORT
CBNONLINE.ORG